BUILDING A SUSTAINABLE REVENUE SYSTEM IN A PANDEMIC
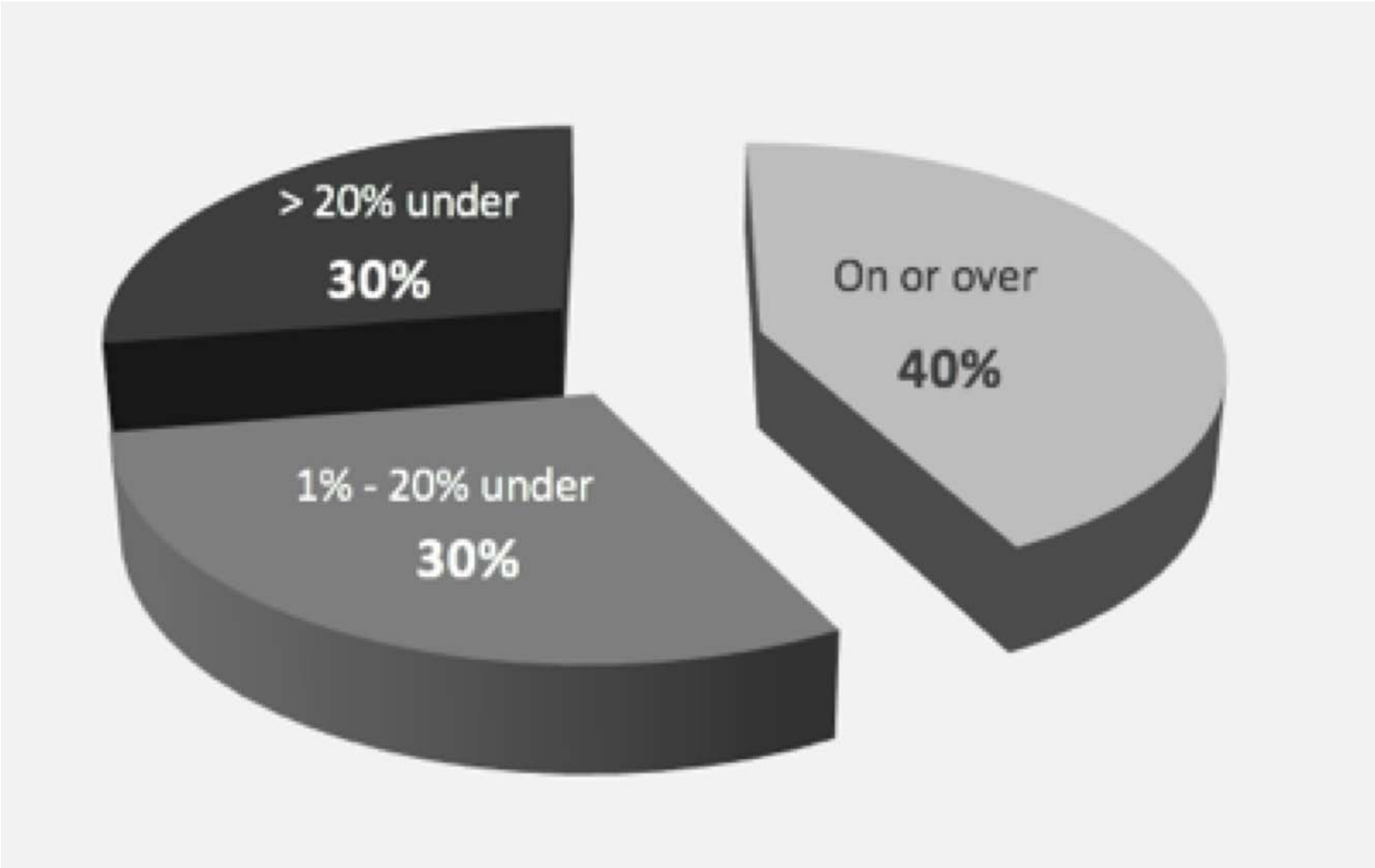
RevenueTEK

Globally only **1 in 250** sales people was achieving their sales target.

80% of sales people were making **48% or less** of target.

Less than 10% of sales meetings were resulting in sales (F2F or online).

AND THAT WAS *BEFORE* COVID-19!

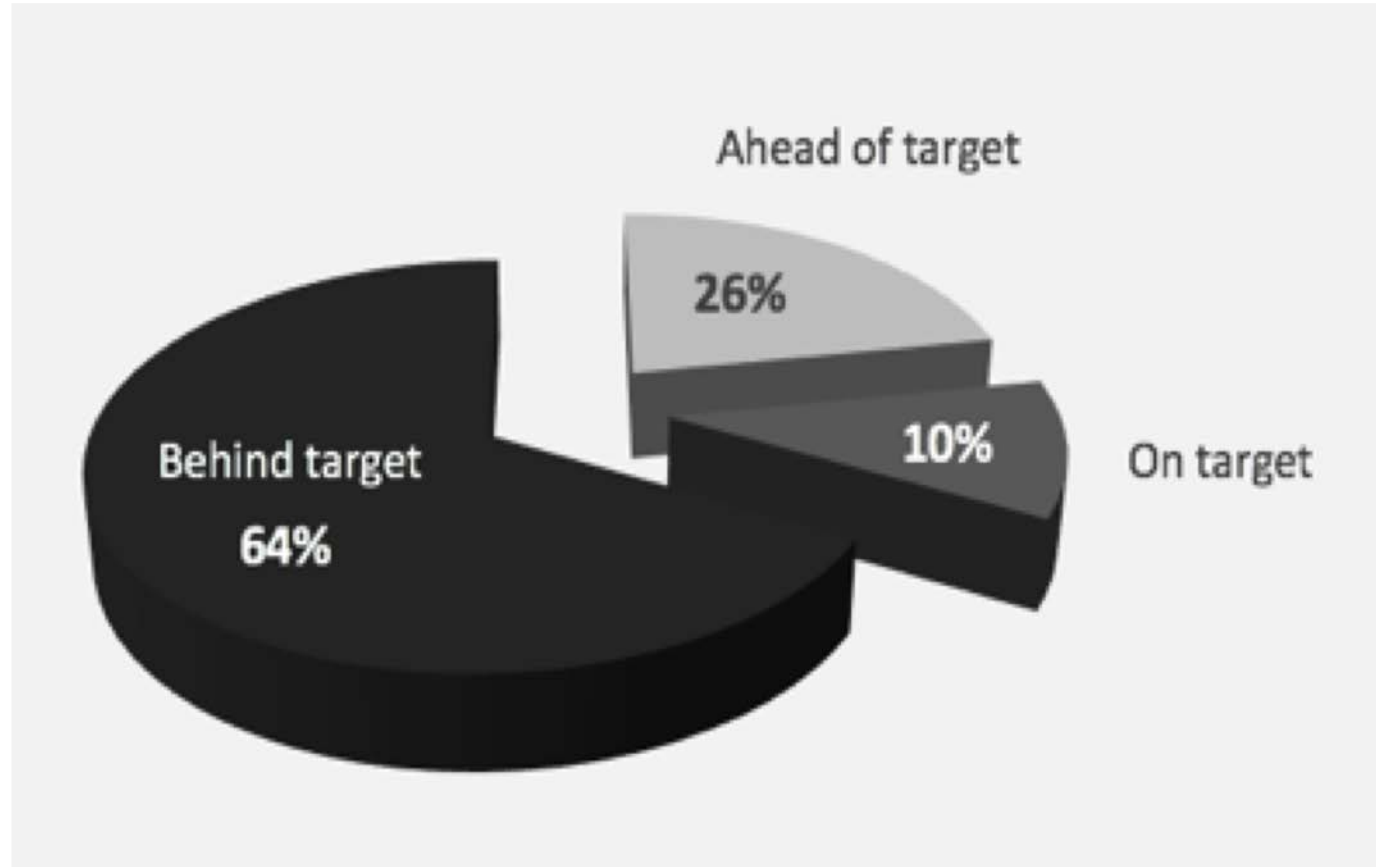# More BDM's and sales rep's than ever routinely FAIL TO MAKE TARGET

> 20% under
30%

1% - 20% under
30%

On or over
40%
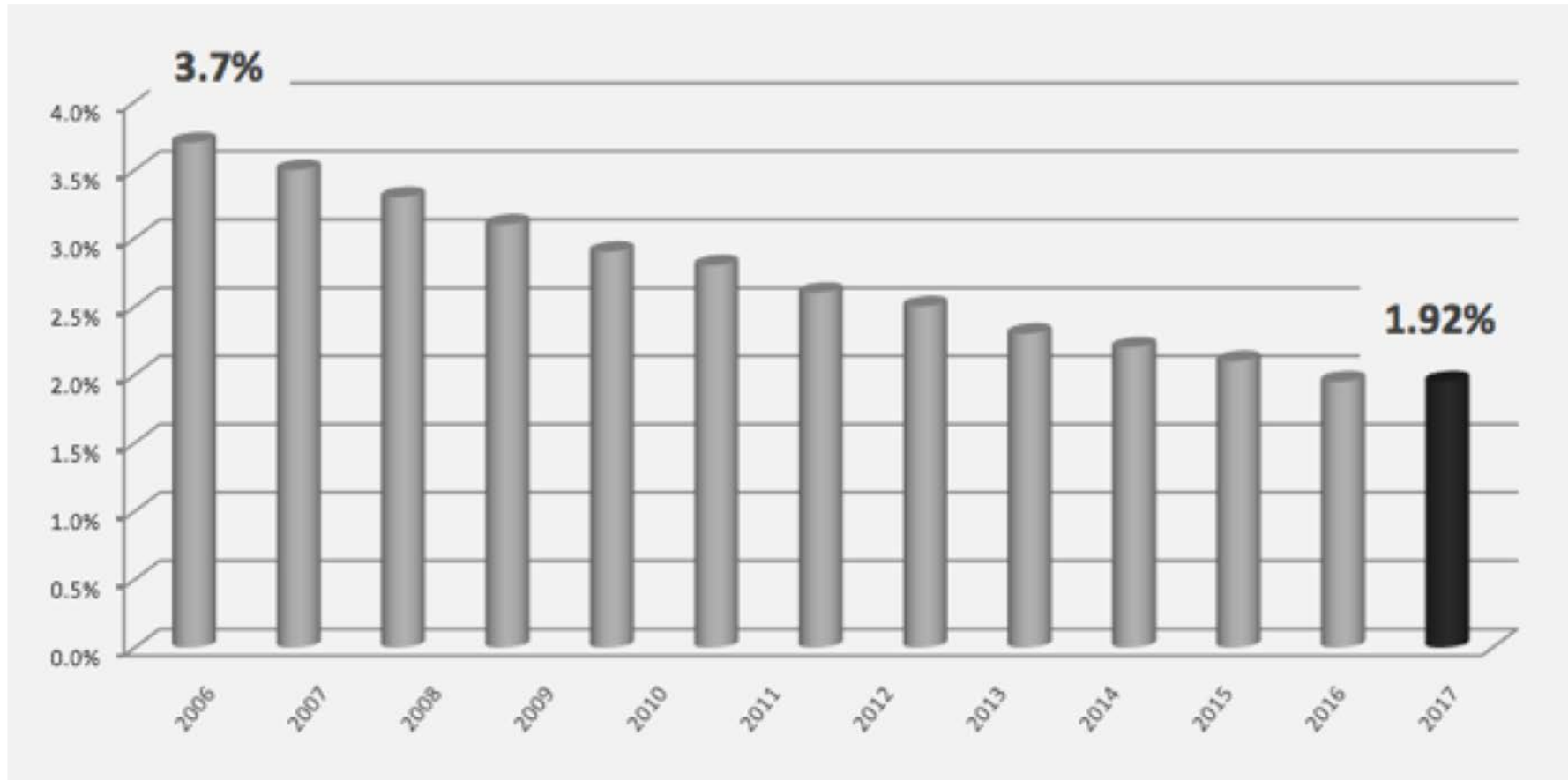
Percentage of BDM's and sales rep's who achieve quota.

RevenueTEK

Only **36%** OF ORGANISATIONS hit their sales target

Source: RevenueTEK Revenue Performance Index © All rights reserved.

RevenueTEK

The End-To-End PIPELINE CLOSURE RATE is now 1.92%

CONVERSION at each major stage has been in DECLINE for some time.

A % of leads resulting in Meetings / appointments

B % of meetings leading to presentations/proposals

C % of proposals / offers resulting in closed sales

A X B X C (2011) = **1.92%**

RevenueTEK

Marketing and Selling was once nicely SIMPLE and LINEAR when sellers held the INFORMATION POWER.

| UNAWARE BUT OPEN | AWARE OF PAIN OR GAIN | PRACTICAL SOLUTION? | BUYING VISION & VALUE | PRIORITZE (DELAY) | EVALUATE OPTIONS | SELECT BEST SOLUTION LOWEST RISK | NEGOTIATE CONTRACT | BUY & IMPLEMENT |

Marketing

Traditional Sales Process

Leads

Opportunities

RevenueTEK

Buyers have now moved to DIGITAL and other buying channels. Sellers' processes however, remain anchored in the DARK AGES.

Internet-driven changes in B2B buyer behavior

*Your buyers go to the web to research business solutions...
long before they will talk to your sales rep!*

| UNAWARE BUT OPEN | AWARE OF PAIN OR GAIN | PRACTICAL SOLUTION? | BUYING VISION & VALUE | PRIORITZE (DELAY) | EVALUATE OPTIONS | SELECT BEST SOLUTION LOWEST RISK | NEGOTIATE CONTRACT | BUY & IMPLEMENT |

→ **Marketing** →

The marketing-to-sales Black Hole

Truncated Sales Process →

+40% of your good prospects are lost or mismanaged in this process gap

Leads

Opportunities

Leakage

RevenueTEK

For the last 40 years, the standard solutions offered by consultants and vendors to improve sales and revenue performance have focused on sales training, manager coaching and installing Customer Relationship Management systems – each depending for success upon application by the individual sales people or their managers.
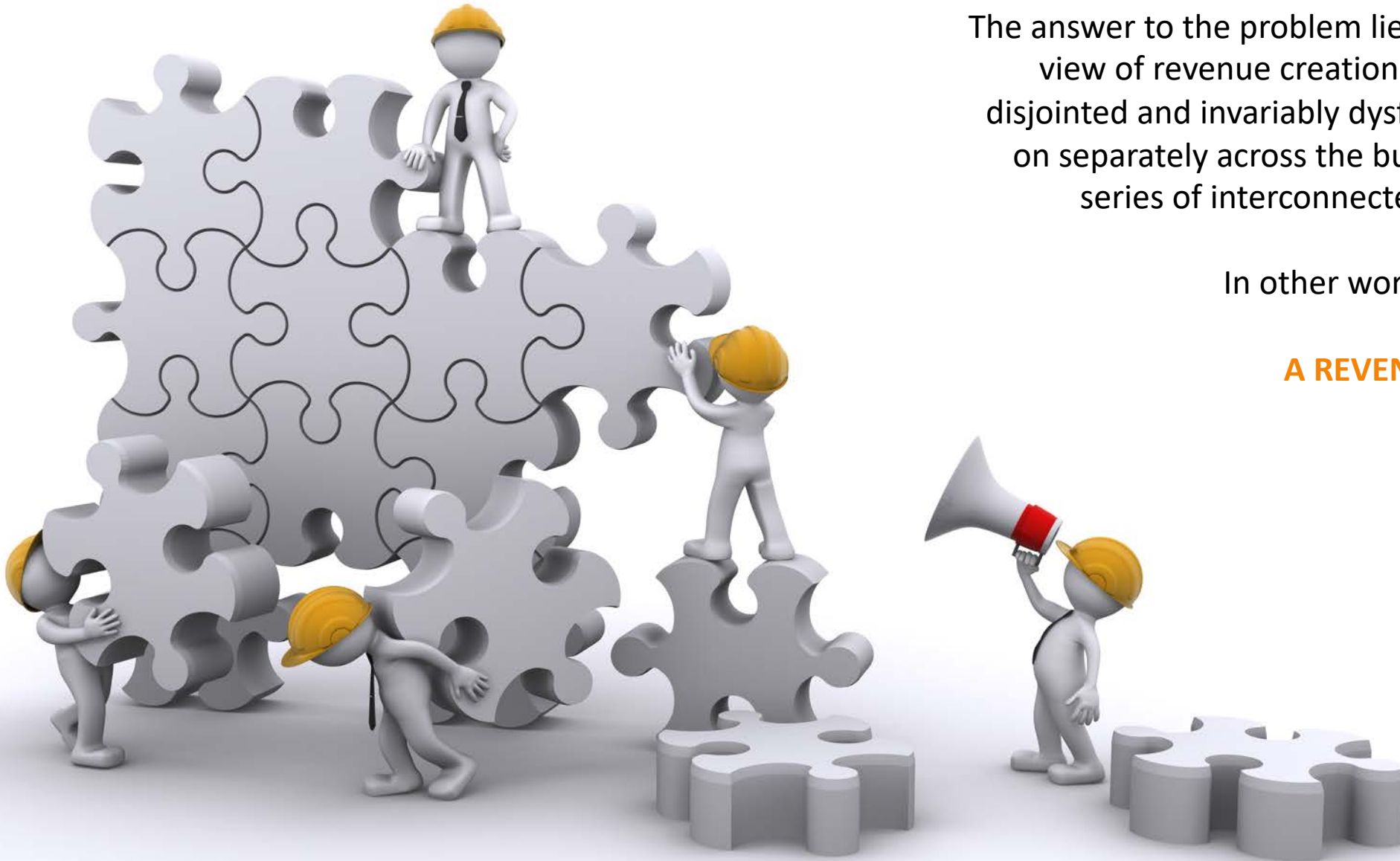
Notwithstanding staff attrition and redeployment one would reasonably have expected that organisations employing one or all of these approaches would by now have solved their performance issues and now be enjoying double-digit year on year growth.

Of course they are not. Sales Directors still struggle with many of the same sales performance issues as their predecessors faced four decades ago.

RevenueTEK

Our research and work with clients around the world suggests FIVE CORE FACTORS driving revenue stress in organisations.

- Fragmenting customer segments
- Simultaneous demand for multiple products across segments
- Evolution of the Internet and decline of traditional media
- Proliferation of touch points demanded by customers

- Lack of meaningful lead indicators
- CXO's cannot see the future with clarity or granularity
- More data than ever before, but no insight
- Sales forecasting is oxymoronic
- Processes are inconsistent or non-existent
- Marketing and Sales metrics and processes poorly aligned – reinforce differences

Complexity & Proliferation

Measurement & Metrics

REVENUE STRESS

Organisational Dysfunction

Buyers

- Simultaneous challenges of growth & cost containment
- Sales and Marketing siloed, misaligned & dysfunctional
- Lack of alignment with customer buying journey
- No clear line-of-sight between strategy and revenue execution
- No repeatability, consistency or sustainability

- More stakeholders in decisions
- Longer, more complex sales cycles
- Increased scrutiny over value proposition and ROI
- Information asymmetry favours buyers
- Customers demand more for less
- Online / social hampering sales engagement

People & Leadership

- Declining effectiveness and productivity
- Repeated investments in training not bringing results
- Decreasing sales executive / rep tenure

- Dearth of genuine sales talent
- Challenges to incent, motivate and reward people
- Cross-Generational management challenges

RevenueTEK

The answer to the problem lies in changing the accepted view of revenue creation from one of disconnected, disjointed and invariably dysfunctional activities carried on separately across the business – into an integrated series of interconnected, complementary events.

In other words – a **BUSINESS PROCESS.**

A REVENUE GENERATING SYSTEM.

RevenueTEK

"Revenue Generation System"

?
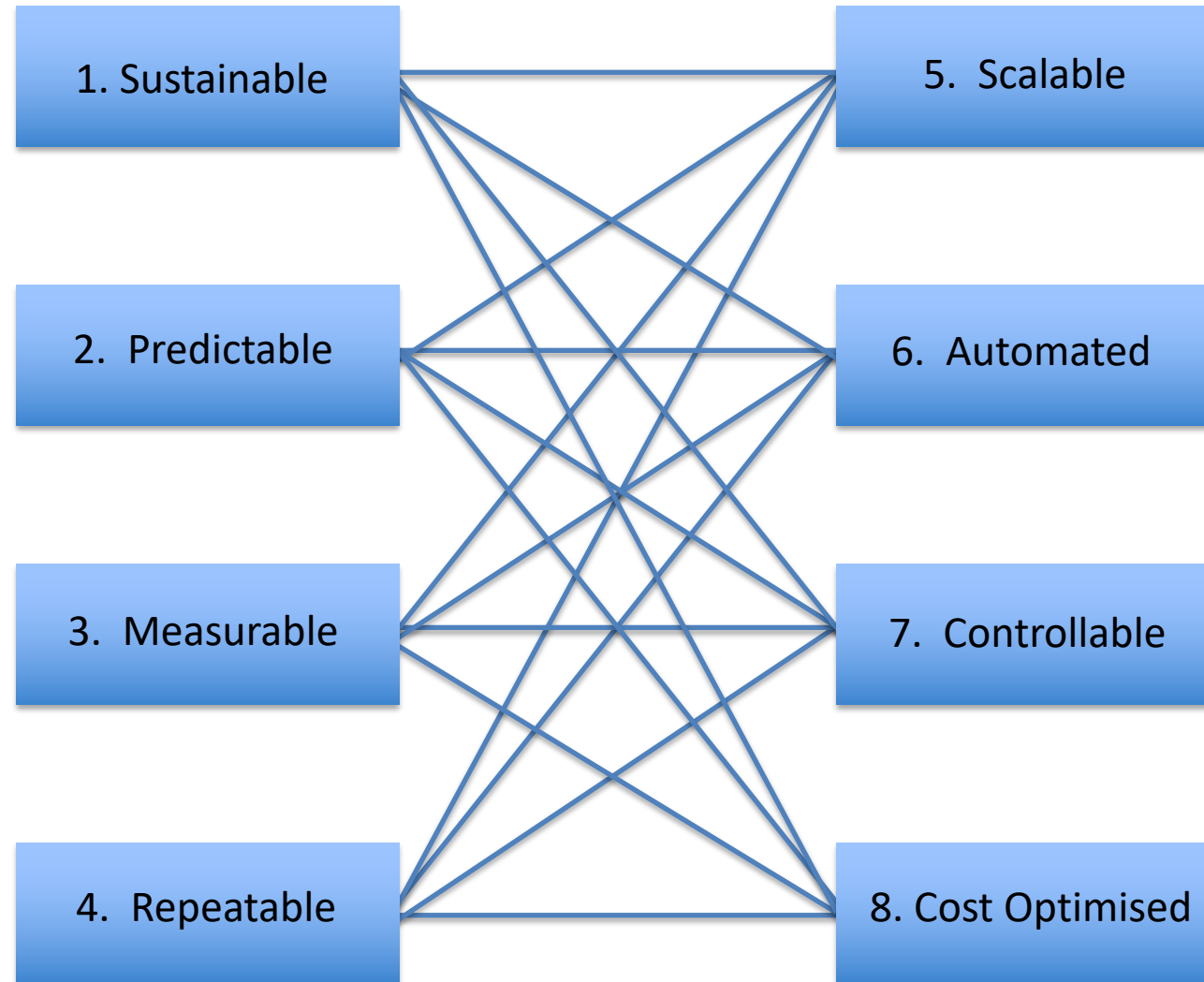
HOW WOULD I

BUILD

ONE OF THOSE?

RevenueTEK

- Who are your buyers?
- Where are they?
- What do they like?
- What do they dislike?
- What problems and needs do they have?
- What are they trying to do?

7. Improve

6. Measure

5. Automate

4. Process

3. Align

2. Design

1. **Understand**

- What motivates them to buy?
- What is their buying journey?
- How do they research their purchases?
- Who do they trust and listen to?
- How do they behave?
- What personalities do they have?
- What job do they have?
- What kind of company do they work for?
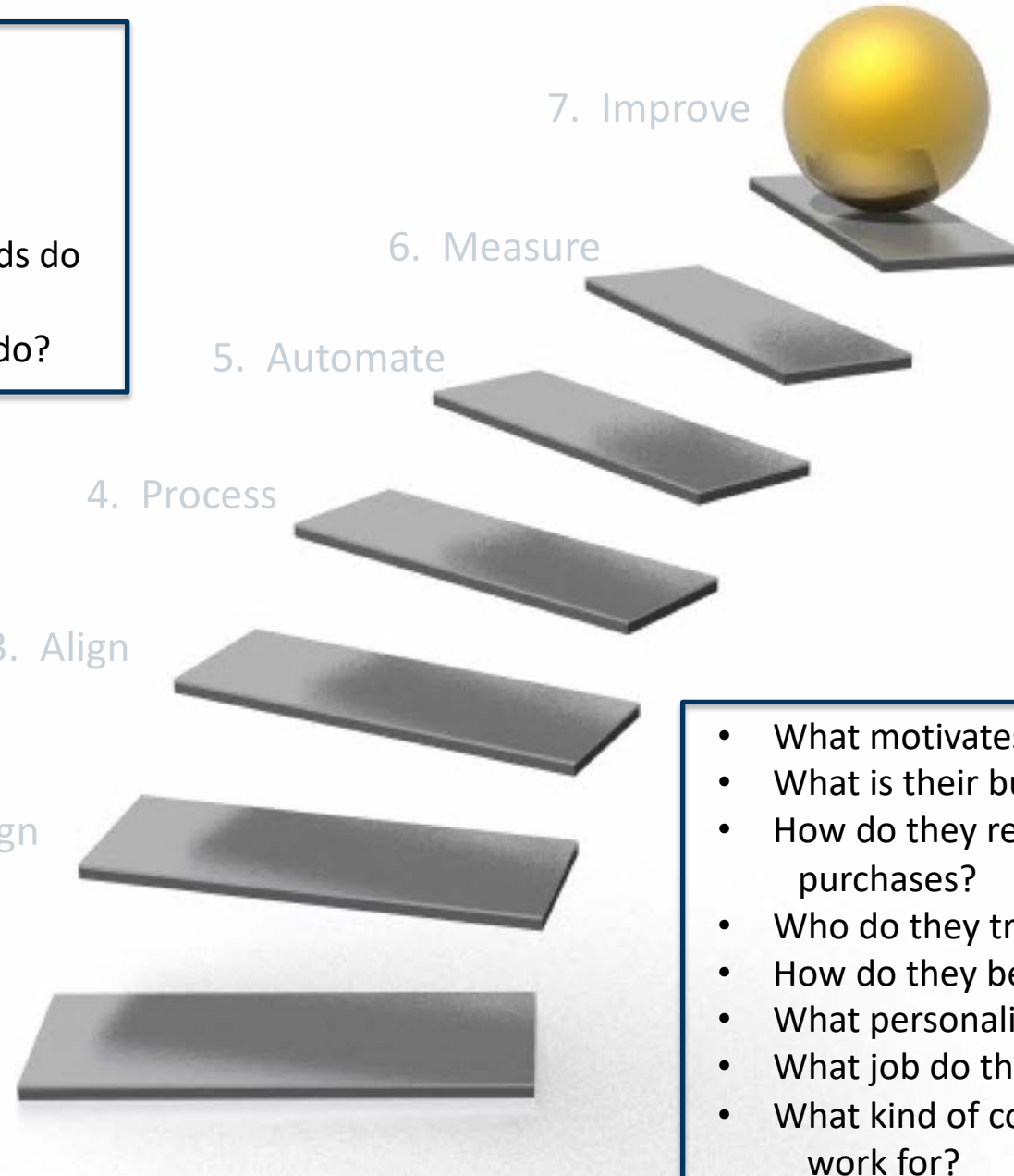
RevenueTEK

Before you do anything, you also need to understand....

- What are your strengths?

- What are your weaknesses?

- What should you do more of?

- What should you do less of?

- What should you stop doing
- altogether?

- Where should you start?

This is a RevenueTEK RT3 Revenue System Heatmap. It answers these Important questions – and many others.

Click here to see more about it.
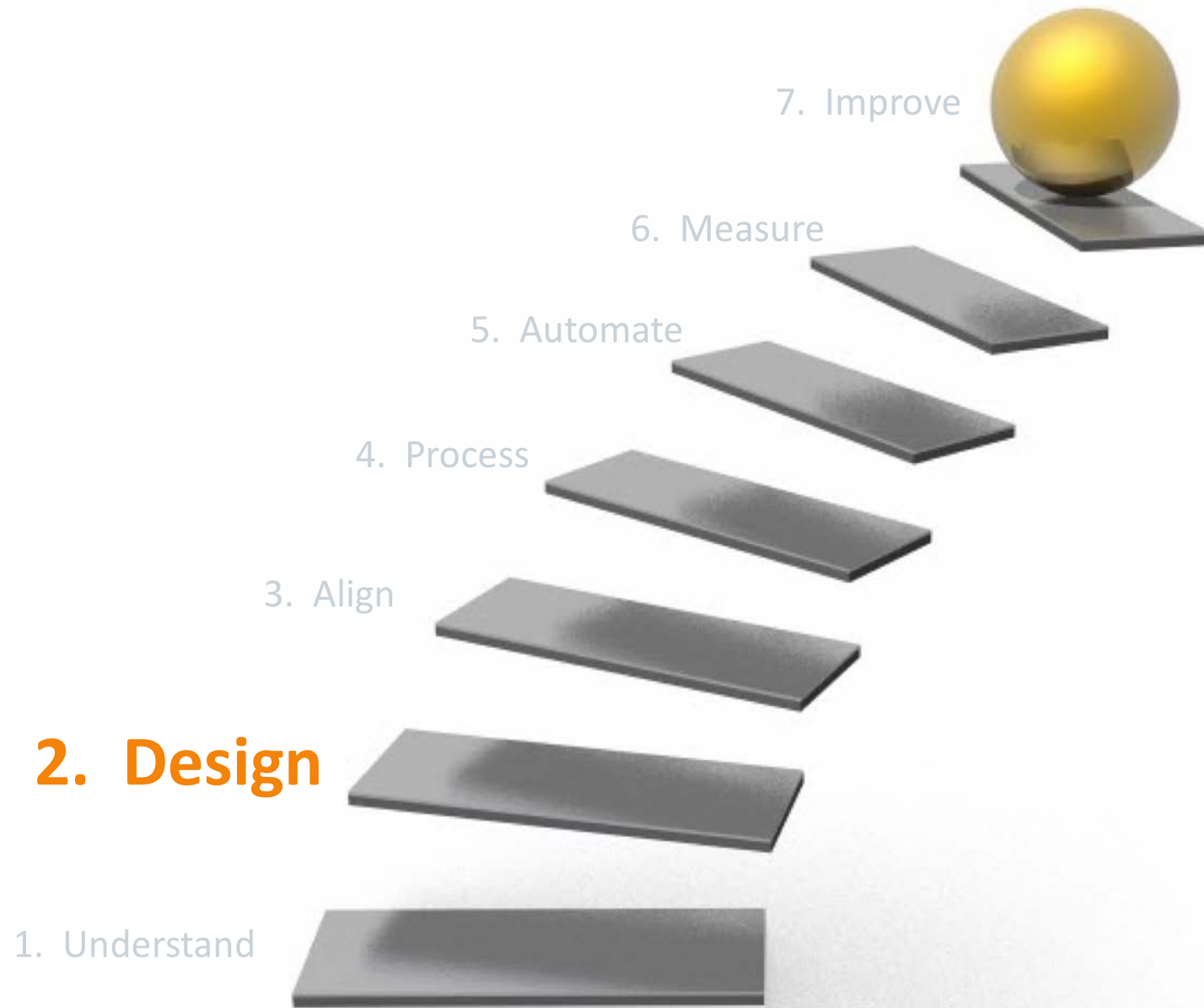
Understand the JOURNEY your BUYERS are on and DESIGN the steps in your REVENUE PROCESS to complement their steps

BUYERS' JOURNEY

Untroubled / Unaware

Troubled / Feeling Pain

Doing Research

Identify / Clarify Needs

Identify Solution Options

Solicit Offers

Receive Proposals

Select Preferred

Engage

REVENUE PROCESS

Get positioned

Create "pain"

Get found

Help them clarify

Explain solution

Be a good option

Present solution

Close the deal

Celebration!

SYMBIOSIS

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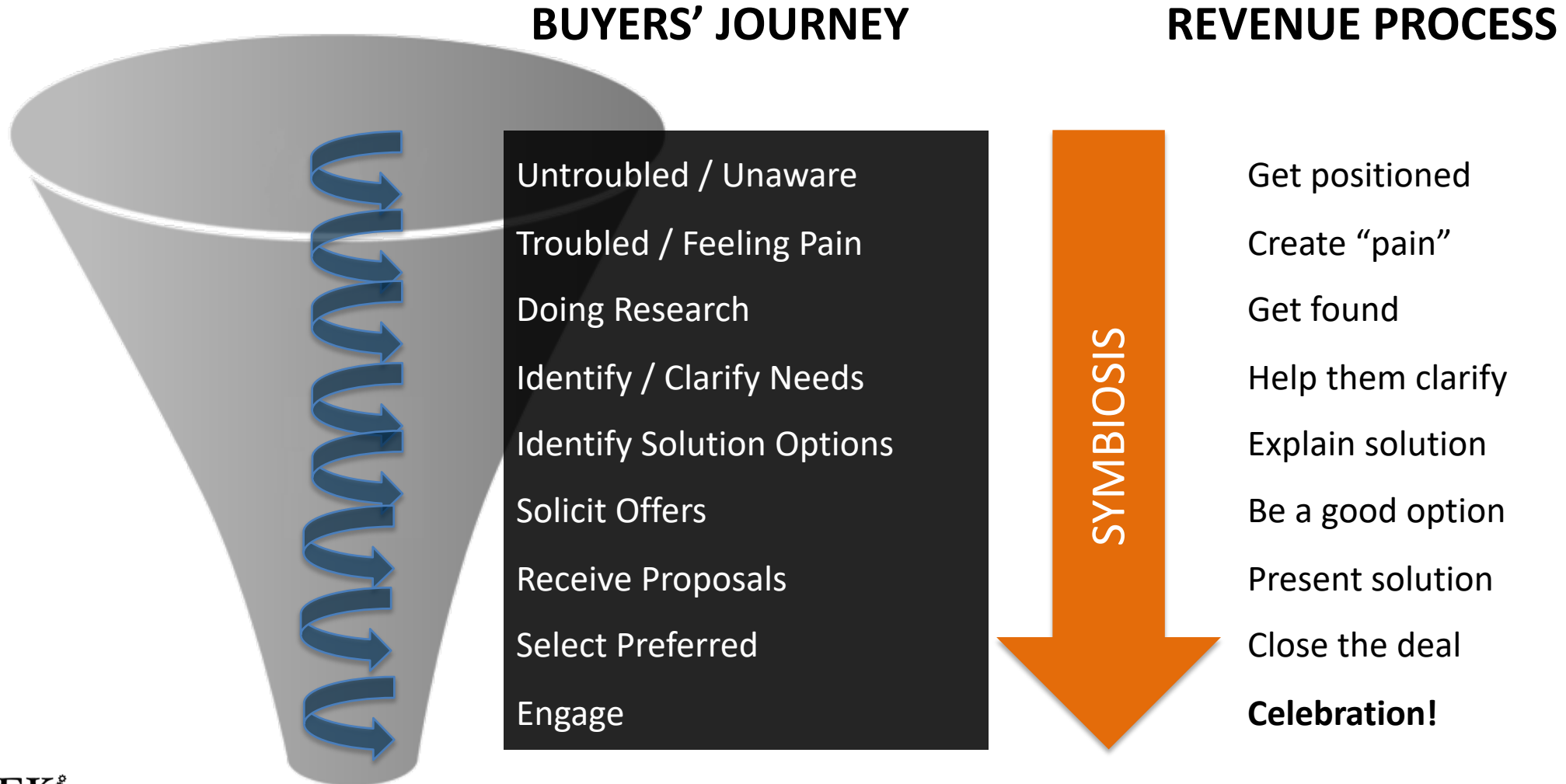
If you know them, develop the starting set of CONVERSION METRICS for your REVENUE PROCESS – your PIPELINE.

	3,721	Untroubled & Unaware
65%	2,418	Feel & Acknowledge Pain
50%	1,209	Initial Research
75%	906	Identify & Clarify Needs
75%	680	Identify Solution Options
60%	408	Solicit Offers
70%	286	Receive & Review Proposals
50%	143	Select Preferred Supplier
70%	100	**Engage**
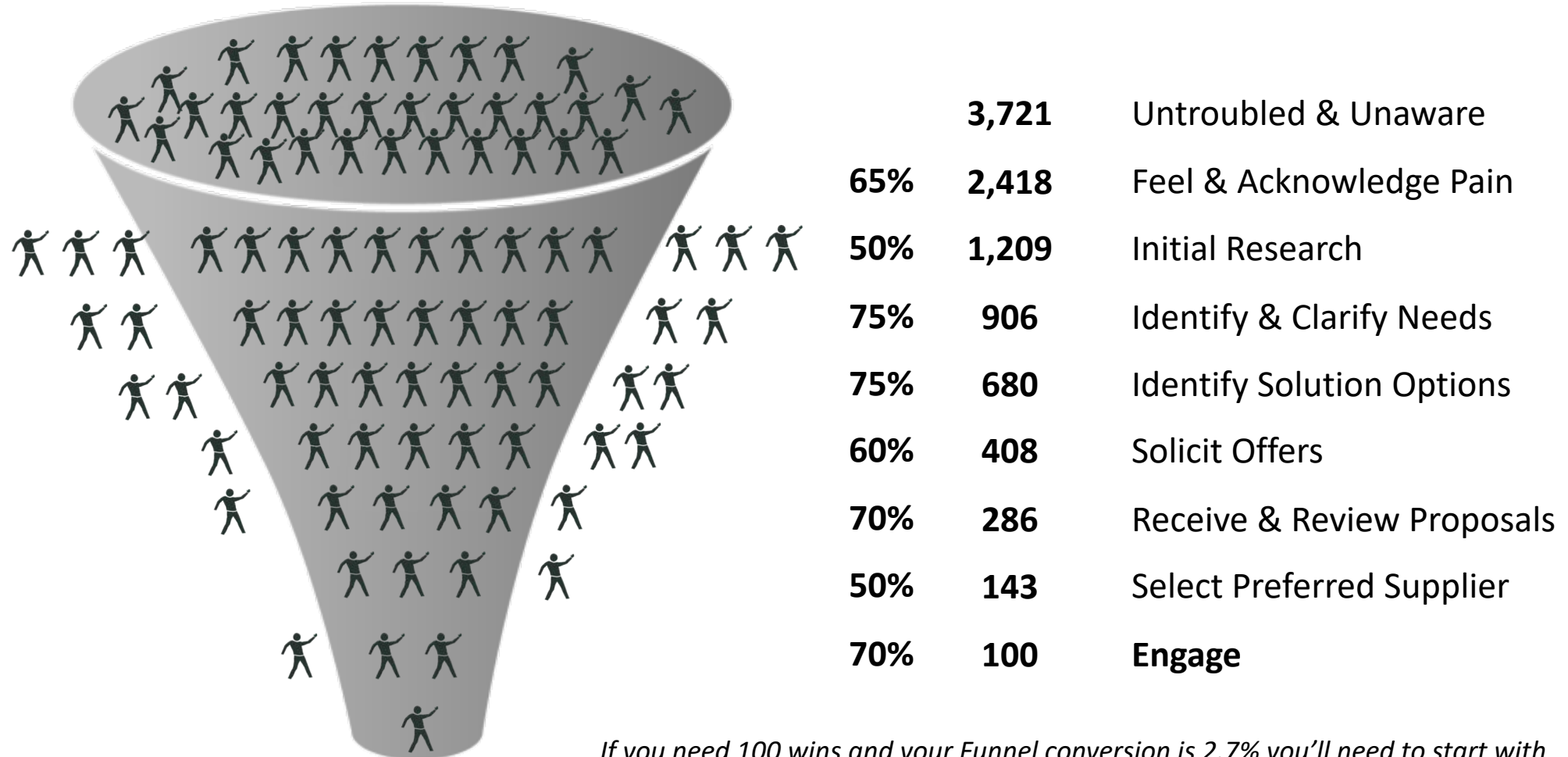
If you need 100 wins and your Funnel conversion is 2.7% you'll need to start with 3,721 leads (ignoring time and recycling).

RevenueTEK

Or you can use our industry performance BENCHMARKS to WORK BACKWARDS and figure it out

9. Therefore, how many leads does your marketing need to generate for sales? — 4,500

8. What's your lead to meeting/call/appointment ratio? — 33%*

7. Therefore, how many meetings/calls/ appointments do sales need to do? — 1,500

6. What's your meeting/call/appointment to offer ratio? — 33%*

5. Therefore, how many offers/quotes/ proposals do sales need to generate? — 500

4. What's your offer/quote/proposal to close ratio? — 20%*

3. Therefore, how many wins do you need? — 100

2. What is your average sale value? — $100K

1. How much revenue do you need? — $10M

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Starting from your REVENUE TARGETS, use your conversion metrics to REVERSE ENGINEER your Funnel and calculate how many new RAW LEADS you need Starting their BUYERS' JOURNEY every month.

RevenueTEK

.....REQUIRE THIS RAW LEAD VOLUME

THESE MONTHLY REVENUE TARGETS.......

Predicted Revenue — Predicted Meetings — Funnel Input
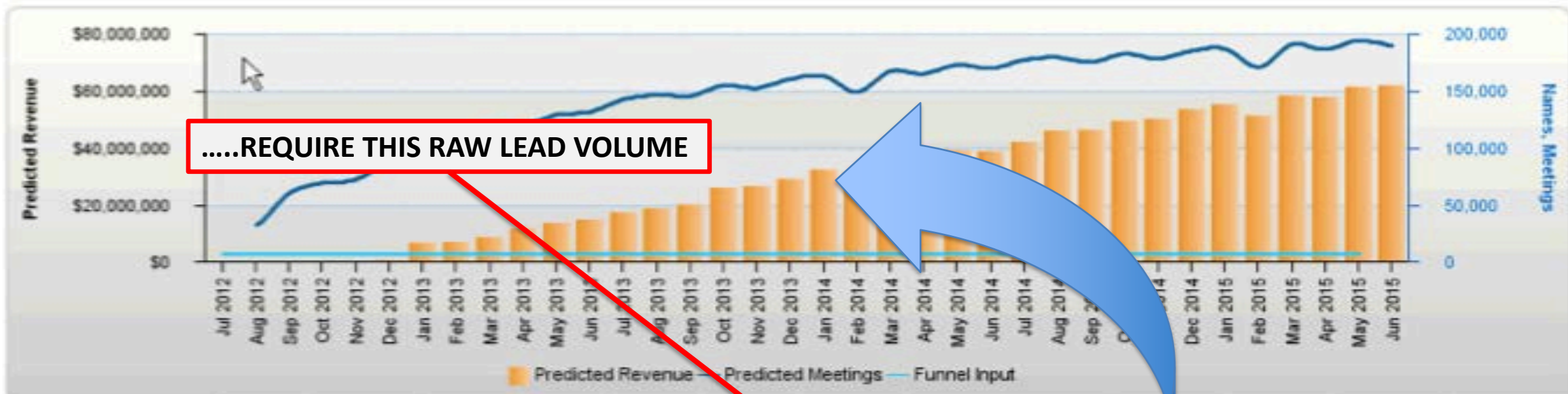
	Jul 2012	Aug 2012	Sep 2012	Oct 2012	Nov 2012	Dec 2012	Jan 2013	Feb 2013	Mar 2013	Apr 2013	May 2013	Jun 2013	Full Year
New Names	7,963	7,963	7,706	7,963	7,706	7,963	7,963	7,193	7,963	7,706	7,963	7,706	93,761
Position in Category	16,826	19,973	20,765	22,522	23,933	27,127	28,327	26,253	29,662	30,366	30,908	30,289	305,952
Identify Problem		7,768	14,438	16,442	17,202	18,850	20,975	20,100	22,983	22,730	24,034	23,778	209,302
Qualify & Prioritise			5,955	8,911	10,029	10,727	10,374		12,971	13,854	13,698	99,206
Establish Credentials				4,531	6,524	7,089	6,790		8,653	9,417	9,401	60,493
Define Need					5,336				14,796	16,990	18,501	85,542
Propose Solution					3,045			8,034	8,978	10,682	12,142	51,839
Prove Concept					1,958		5,525	8,321	9,690	10,500	43,490
Defeat Compet					1,958	3,768	3,727	5,277	6,414	8,566	9,989	39,699
Obtain Mgmt Approval					1,958	3,768	3,727	5,277	6,414	7,388	8,275	36,808
Obtain Mandate					1,175	2,261	2,236	3,166	3,849	4,433	4,797	21,917
Deliver					261	2,085	2,185	2,689	3,595	4,244	4,522	19,582
Grow					261	2,085	2,185	2,689	3,595	4,244	4,522	19,582
Predicted Revenue					870,018	6,951,443	7,283,483	8,963,597	11,983,246	14,146,882	15,073,707	65,272,375
Predicted Meetings		32,859	61,073	69,552	72,765	89,046	102,490	98,485	117,195	119,403	129,491	132,142	1,024,501

But if you don't feed it with the right kind and quality of **RAW LEADS**, your system will either **CLOG UP** or worse, produce a **PILE OF JUNK!**

Define your IDEAL CUSTOMER (OR CLIENT) PROFILE
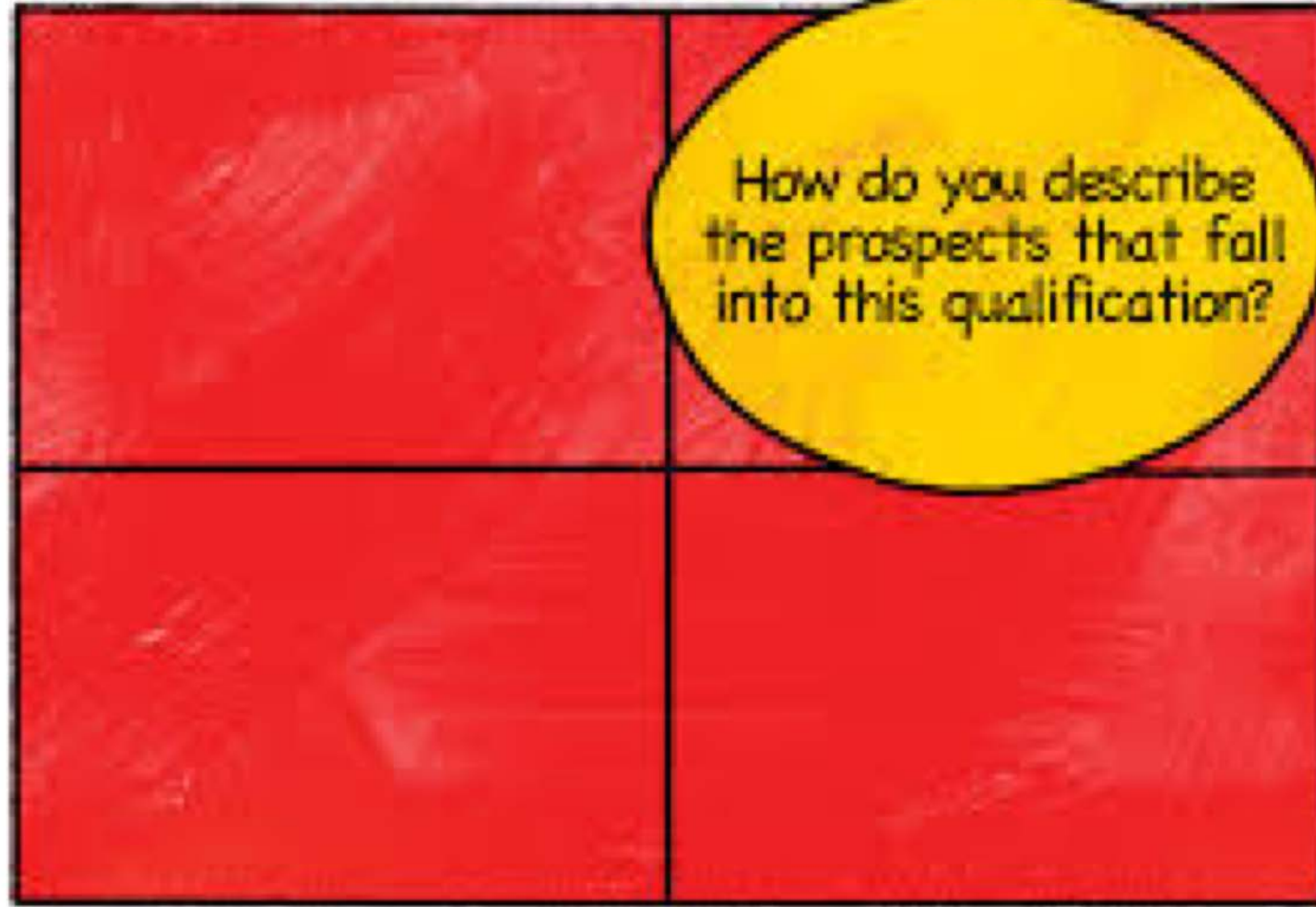
Don't forget that no matter how good you think your company or your product or service is, or how ideally suited to your prospective buyers, most will simply **NOT WANT TO TALK TO YOU.**
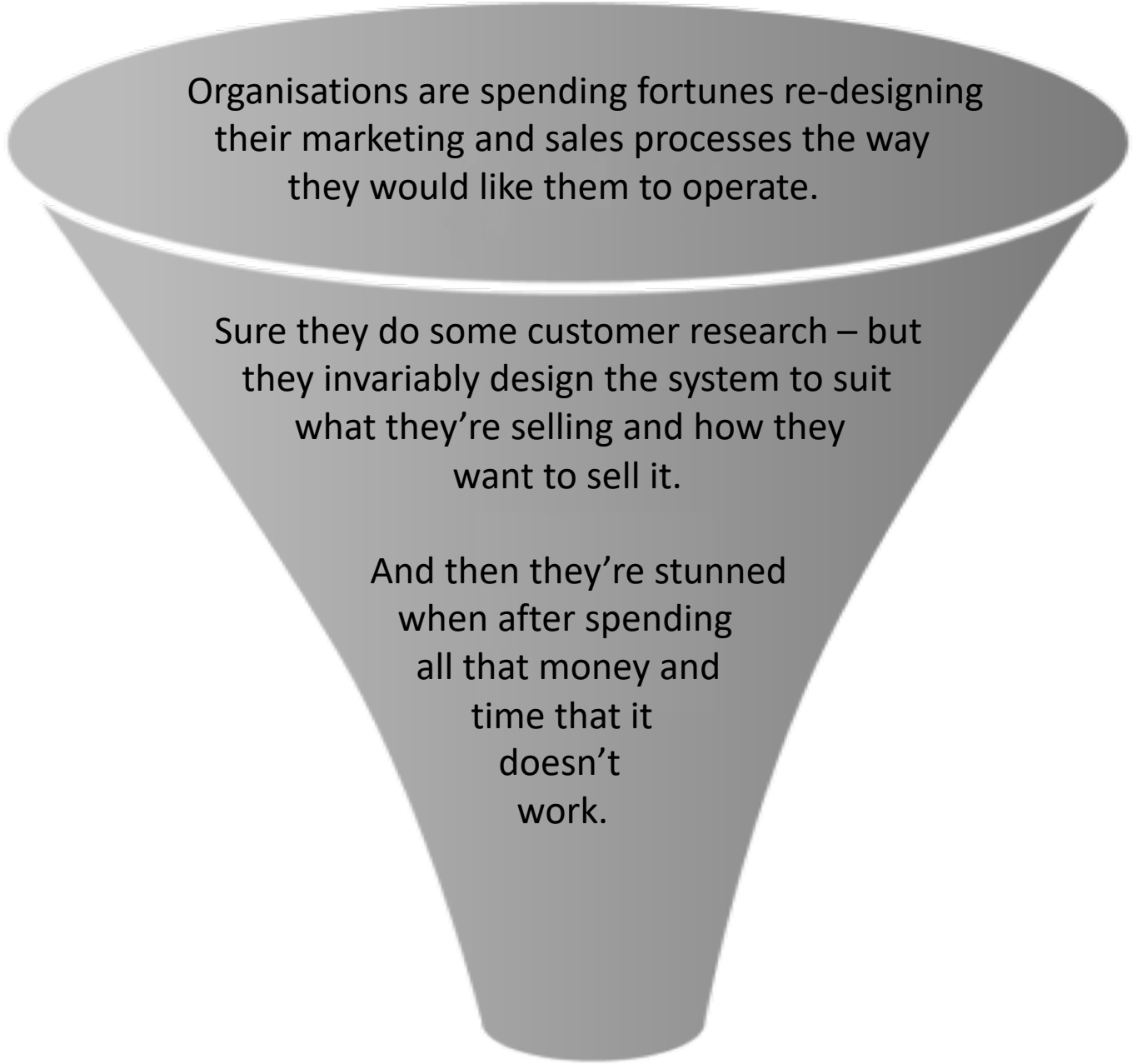
And they will do just about anything to avoid talking to you.

You are trying to **MAKE THEM DO SOMETHING THEY DO NOT WANT TO DO.**

I WANT YOU

to leave me alone

Organisations are spending fortunes re-designing their marketing and sales processes the way they would like them to operate.

Sure they do some customer research – but they invariably design the system to suit what they're selling and how they want to sell it.

And then they're stunned when after spending all that money and time that it doesn't work.

Case Study 1: RevenueTEK 2007

PUT A REGISTRATION FORM ON OUR WEBSITE BEFORE A FREE WHITEPAPER DOWNLOAD

DOWNLOAD CONVERSION WENT FROM 31% TO 4% OVERNIGHT

REMOVED THE FORM – CONVERSION RETURNED TO + 30%

Get into your CUSTOMER'S HEAD and on their JOURNEY

How does that experience feel **FOR THEM?**

- Hate being sold to
- Don't know you or anything about you
- Find it offensive being asked for their details by a total stranger
- Hate Spam emails
- Worried you might call them
- Afraid you'll give their details to somebody else

THEY **DON'T TRUST YOU!**

But they still have **PROBLEMS** they need your help to solve…….

- Friends
- Colleagues
- Other trusted sources
- Free "stuff"
- Other people who
  have had the
  same problem

RevenueTEK

Rushing buyers to do what they don't want to do, or before they're ready to – just because you want them to, is a prime KILLER of Pipeline Conversion.

RevenueTEK

LEAD and ENTICE with insight and value which BUILDS TRUST

- **THOUGHT LEADERSHIP** to provide insights
- **TESTIMONIALS** provide comfort from risk
- **CASE STUDIES** describe others who have been helped

- Free (or low cost) product trials
- Free subscriptions
- Invitations to online communities
- **LOW PRESSURE** communications

RevenueTEK

In spite of your best marketing and sales efforts, only a **SMALL FRACTION** of your prospective buyers will progress through your Funnel and become customers.

Most – in fact the overwhelming majority, will LEAK FROM THE PROCESS.

To optimise the efficiency of your revenue machine, you need to CAPTURE and RECYCLE the leakage.

7. Improve

6. Measure

5. Automate

4. Process

3. Align

2. Design

1. Understand

RevenueTEK
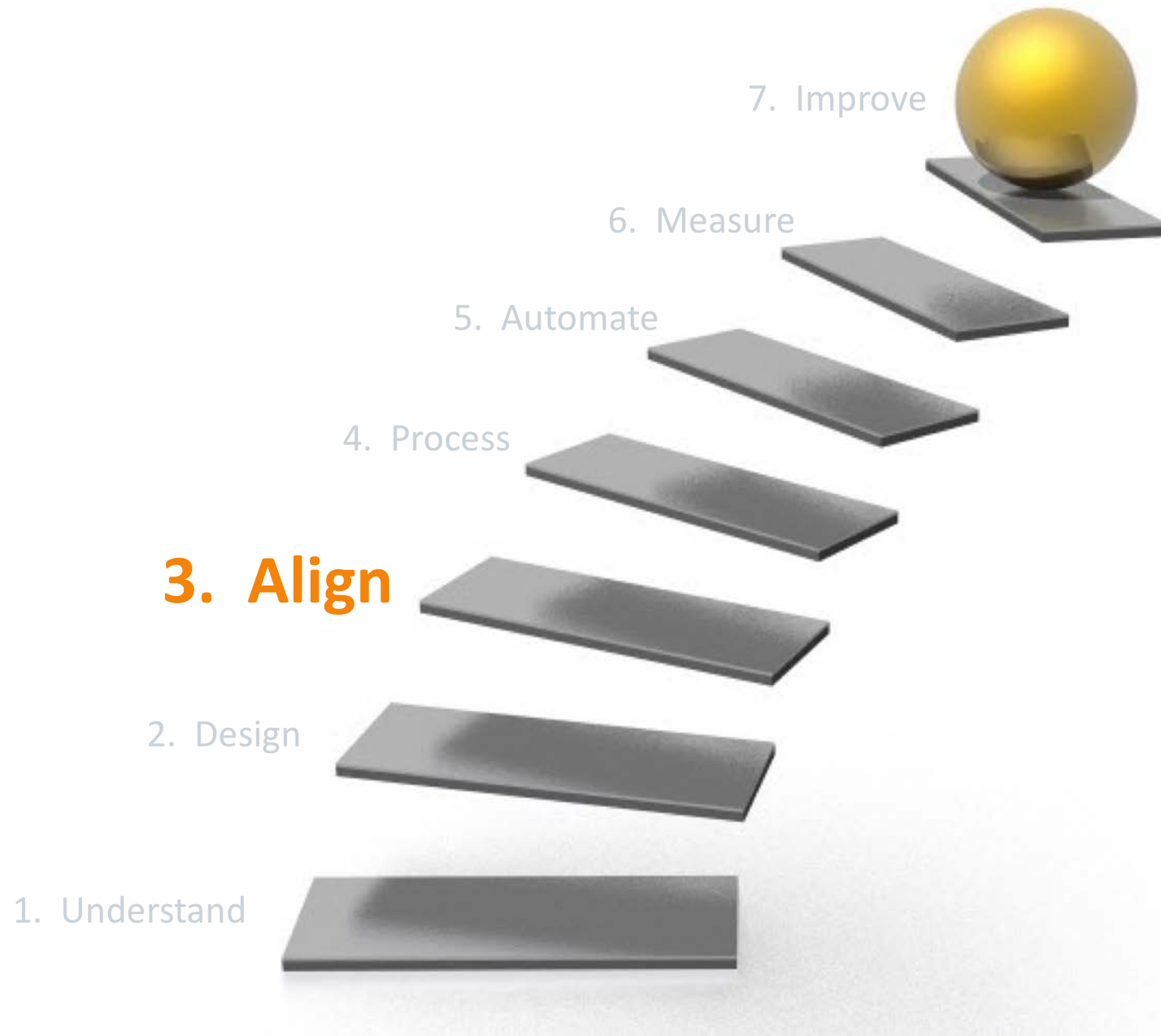
Marketing has only ONE objective:

Generating QUALIFIED LEADS for Sales!

RevenueTEK

If it doesn't **GENERATE** a lead

or help sales **CLOSE** a deal....

...**STOP** DOING IT!
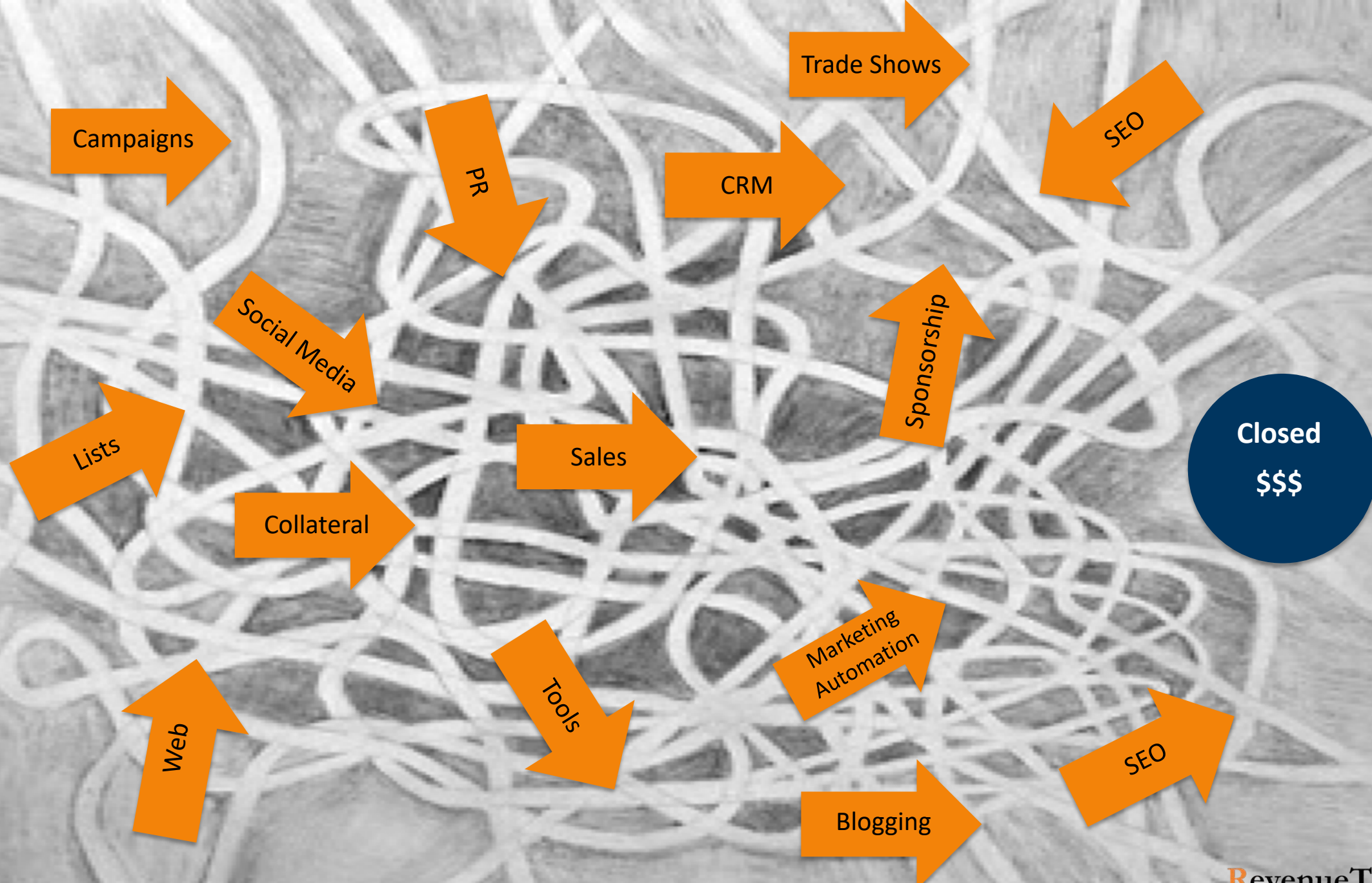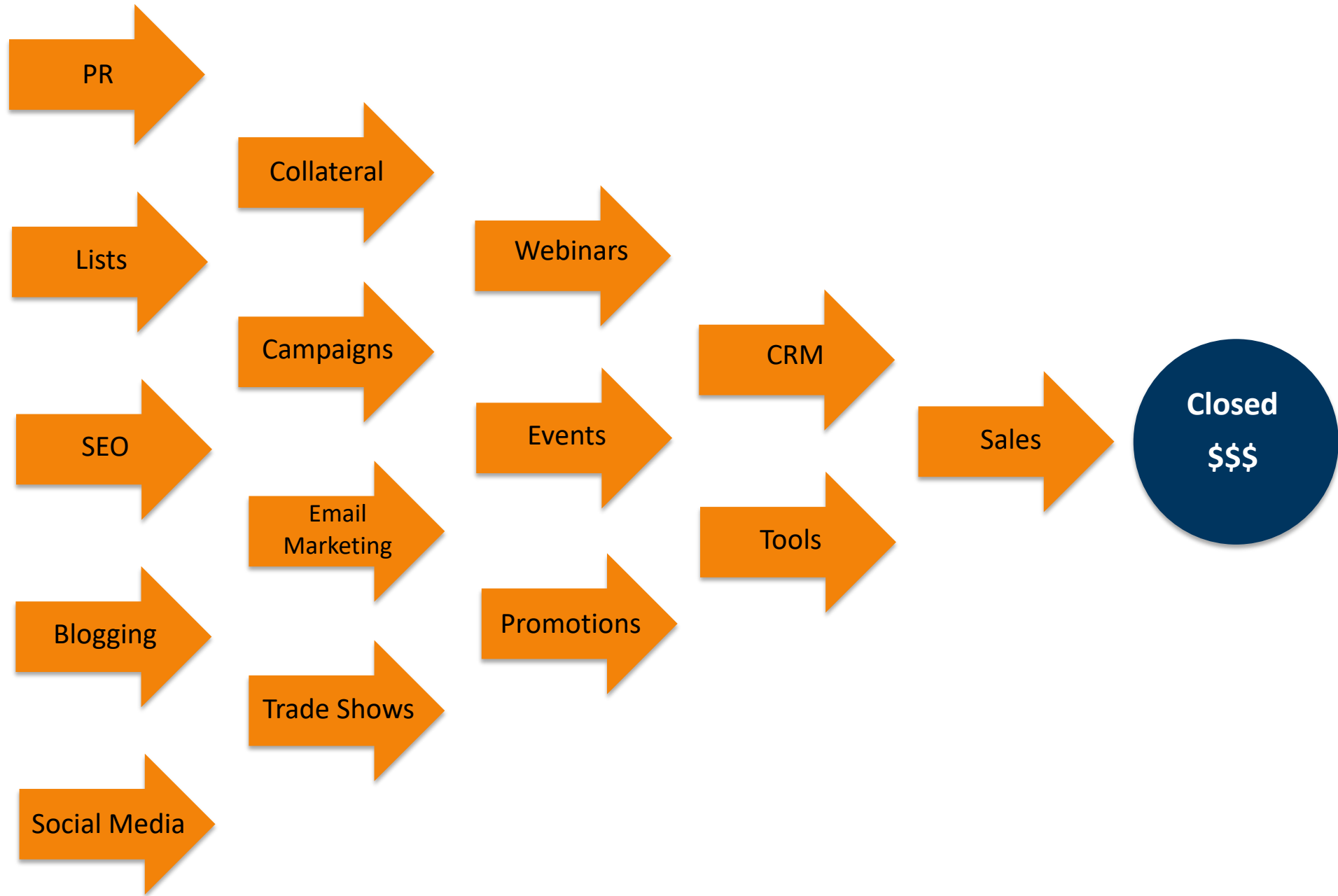
If the **COST PER LEAD** is too high

…**STOP** DOING IT!

Customer
Value
("CV")

Cost of Customer
Acquisition
("CoCA")

RevenueTEK
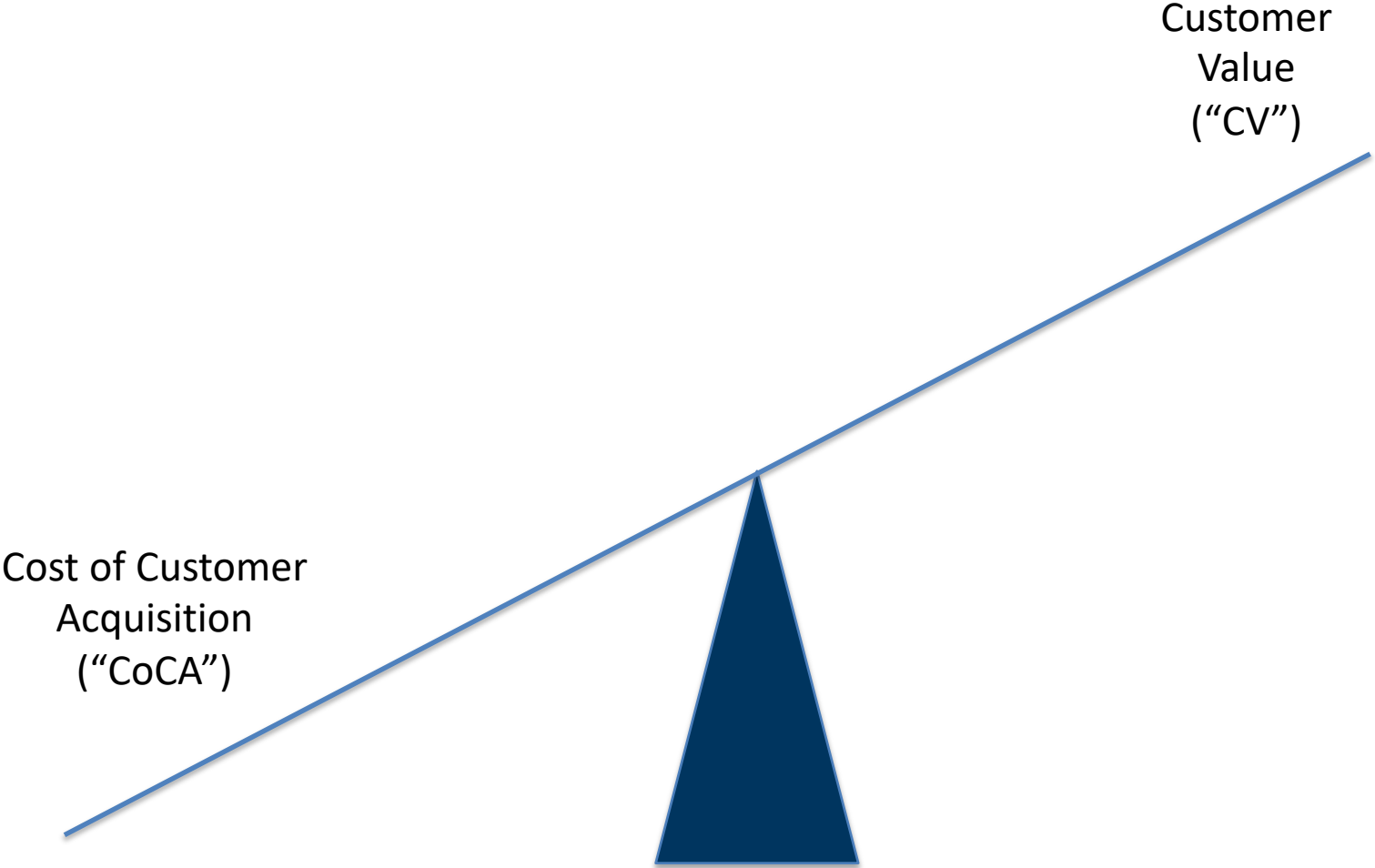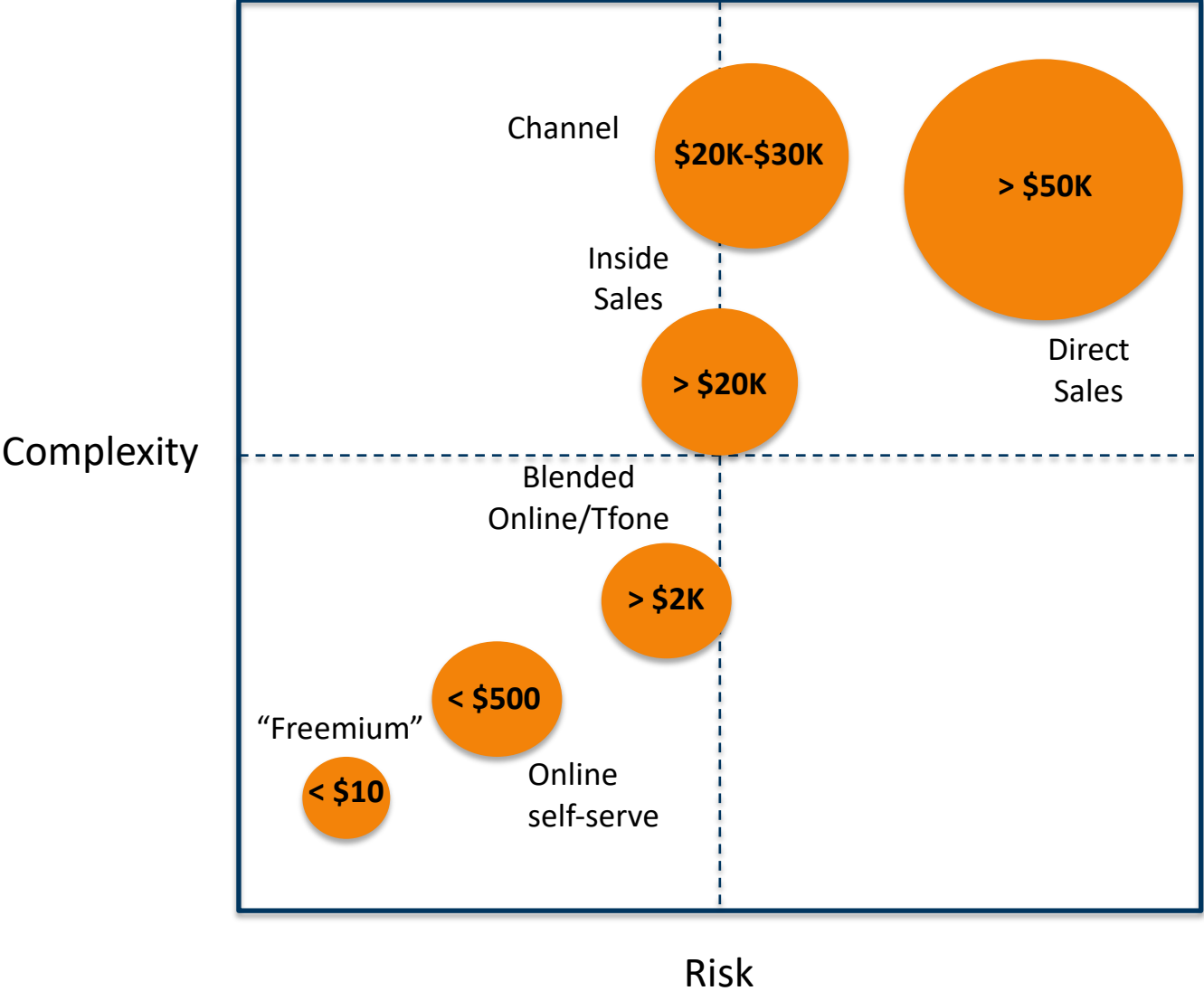
Design your Marketing and Sales processes to acquire customers not just more EFFECTIVELY – but more EFFICIENTLY.

RevenueTEK
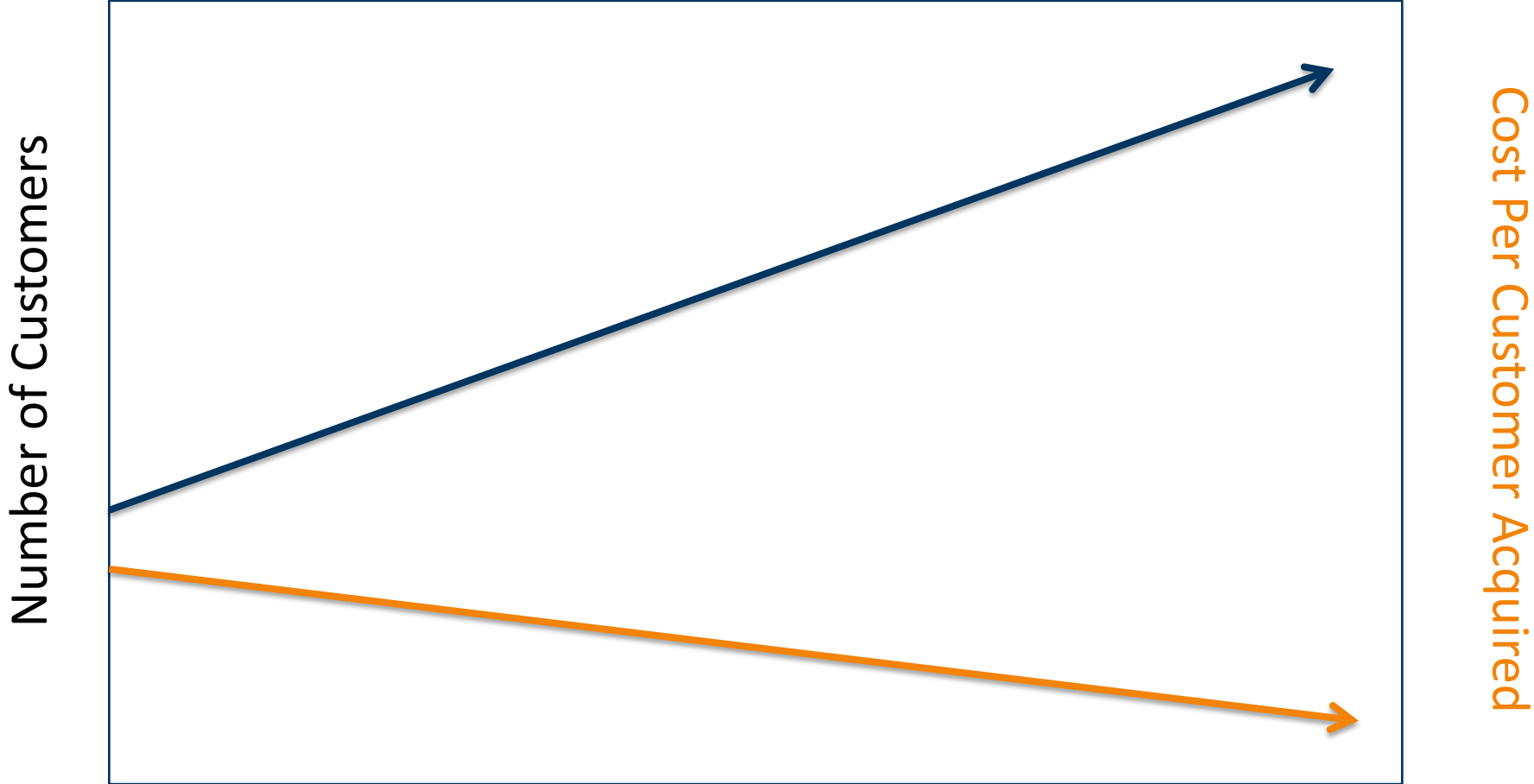
Just a 1% Year-On-Year improvement at can drive massively disproportionate increases in PROFIT and VALUE.

		Year 1		Year 2		Year 3
A.	Lead to Appointment (Top of Funnel)	35%	1%	36%	1%	37%
B.	Appointment to Offer (Mid-Funnel)	35%	1%	36%	1%	37%
C.	Offer to Close (Botton of Funnel)	20%	1%	21%	1%	22%
D.	End-to-End Conversion (AxBxC)	2.45%		2.72%		3.01%
E.	Sales	$20,000,000		$22,217,143		$24,586,122
F.	Cost of Sales	$13,200,000	0%	$14,663,314	0%	$16,226,841
G.	Gross Margin (E-F)	$6,800,000		$7,553,829		$8,359,282
	Gross Margin %	34%		34%		34%
H.	Overheads	$5,800,000	0%	$5,800,000	0%	$5,800,000
J.	EBITDA (G-H)	$1,000,000		$1,753,829		$2,559,282
		5.0%		7.9%		10.4%
K.	Value Multiple	4		4		4
L.	Valuation (JxK)	$4,000,000		$7,015,314		$10,237,127

CUMULATIVE INCREASE IN VALUATION   **156%**

RevenueTEK

Unfortunately, the same multiplier effect works just as well – in reverse.

		Year 1		Year 2		Year 3
A.	Lead to Appointment (Top of Funnel)	35%	-1%	34%	-1%	33%
B.	Appointment to Offer (Mid-Funnel)	35%	-1%	34%	-1%	33%
C.	Offer to Close (Botton of Funnel)	20%	-1%	19%	-1%	18%
D.	End-to-End Conversion (AxBxC)	2.45%		2.20%		1.96%
E.	Sales	$20,000,000		$17,929,796		$16,001,633
F.	Cost of Sales	$13,200,000	0%	$11,833,665	0%	$10,561,078
G.	Gross Margin (E-F)	$6,800,000		$6,096,131		$5,440,555
	Gross Margin %	34%		34%		34%
H.	Overheads	$5,800,000	0%	$5,800,000	0%	$5,800,000
J.	EBITDA (G-H)	$1,000,000		$296,131		-$359,445
		5.0%		1.7%		-2.2%
K.	Value Multiple	4		4		4
L.	Valuation (JxK)	$4,000,000		$1,184,522		-$1,437,780
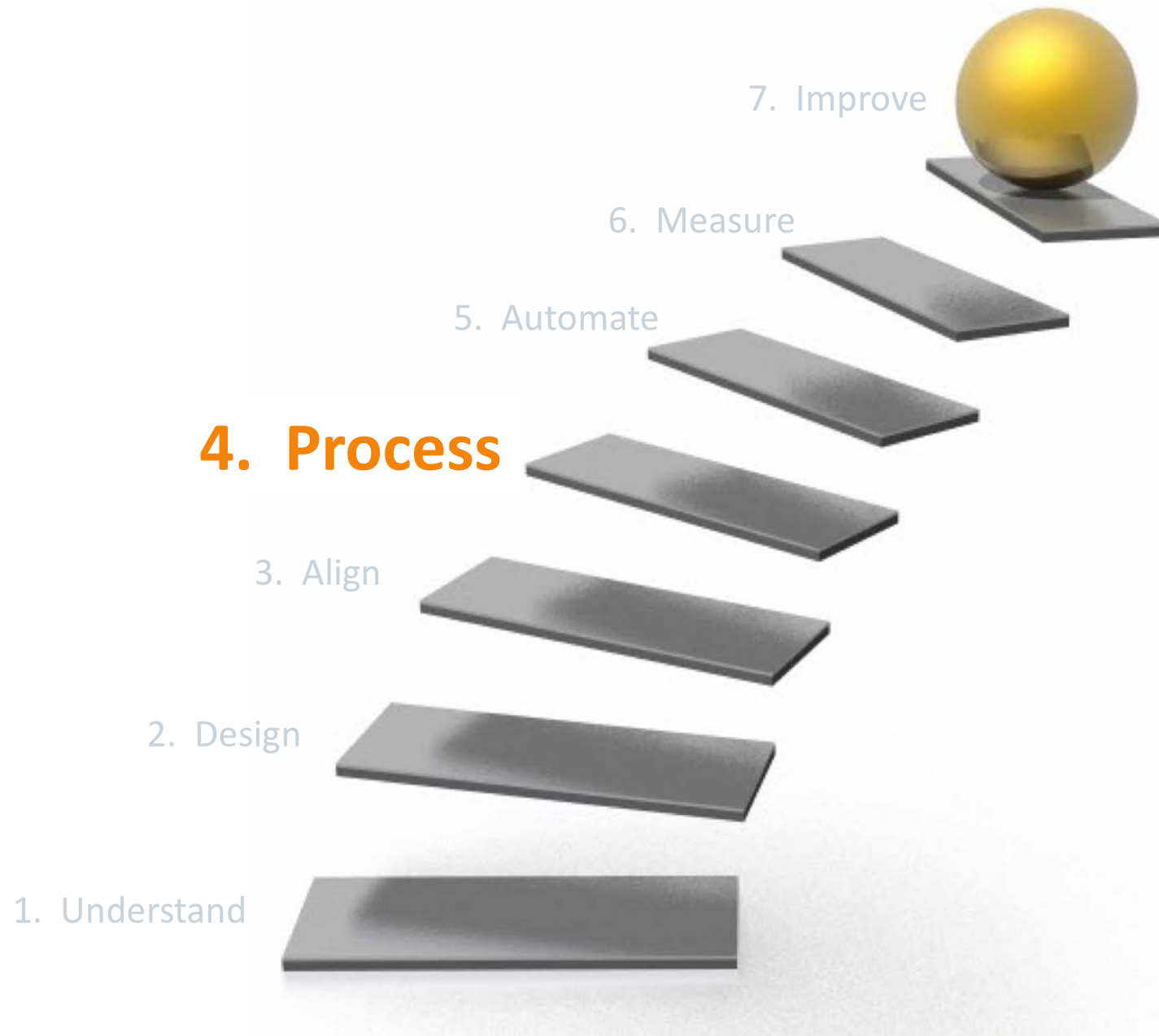
CUMULATIVE DECREASE IN VALUATION **-136%**

RevenueTEK

7. Improve

6. Measure

5. Automate

4. Process

3. Align

2. Design

1. Understand

RevenueTEK

Make revenue creation an

ORGANISATIONAL
STRUCTURE

RevenueTEK

ALIGN the stages of your BUYERS' JOURNEYS to the stages of your REVENUE PROCESS

AWARENESS ← - - - - → TOP OF FUNNEL

CONSIDERATION ← - - - - → MID-FUNNEL

PURCHASE ← - - - - → BOTTOM OF FUNNEL

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8. Engage

6. Rationalise & Shortlist
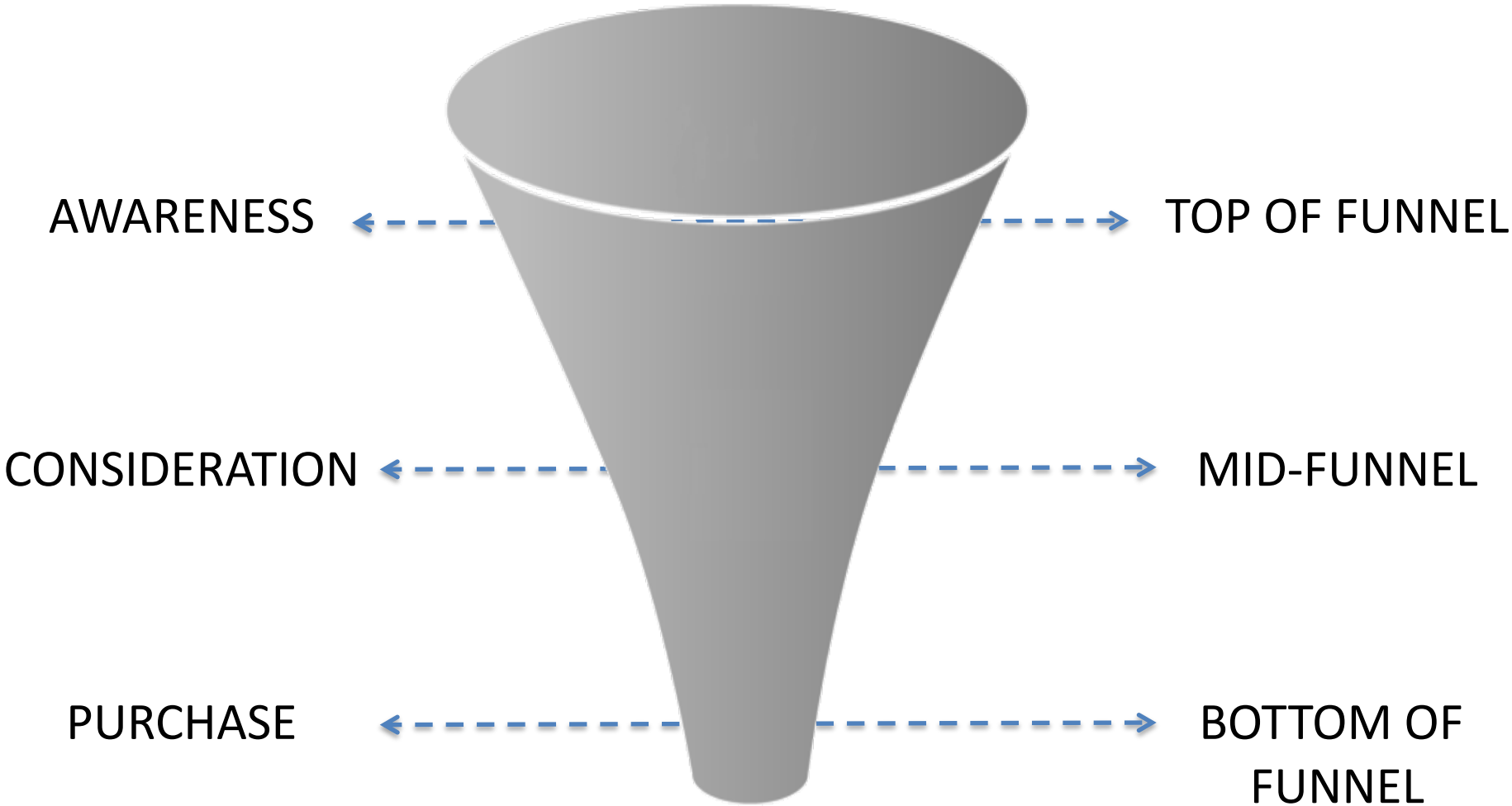
4. Clarifying Needs

2. Troubled, Anxious or Concerned

7. Select

5. Invite & Receive Offers

3. Researching Problem

1. Untroubled & Unaware

THE STEPS IN YOUR BUYERS' JOURNEYS

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8. Engage

6. Defeat the
Competition

4. Help Them
Define Need

2. Trouble Them

7. Contract

5. Submit Proposal
or Offer

3. Get Found

1. Generate Awareness/
Get Positioned

**THE STEPS IN YOUR
REVENUE PROCESS**

What is the TOP OF FUNNEL?

Position

↓

Trouble

↓

Raw Leads
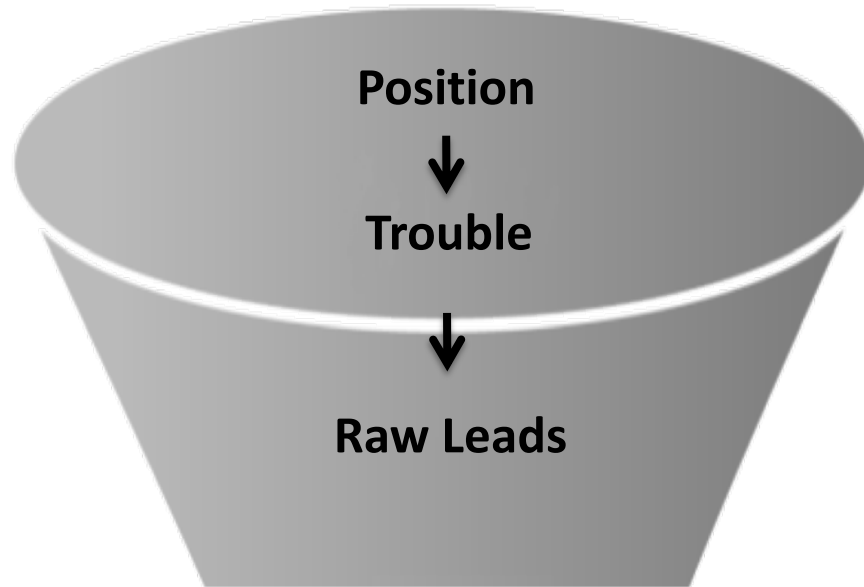
1. Get Positioned / Generate Awareness

All buyers begin unaware. They may be unaware they have a problem you can help them solve, unaware that your product or service category exists or simply unaware of you. Or they could be unaware of all three.

2. Trouble Them

The first real step in the Buyers Journey happens when the buyer becomes anxious or troubled by something. It is essential that buyers be troubled because until they are troubled, they will rarely buy.

You can wait for them to get troubled by themselves, or actively promote the onset of their troubled state.

RevenueTEK

How does the TOP OF FUNNEL work?

Position

↓

Trouble

↓
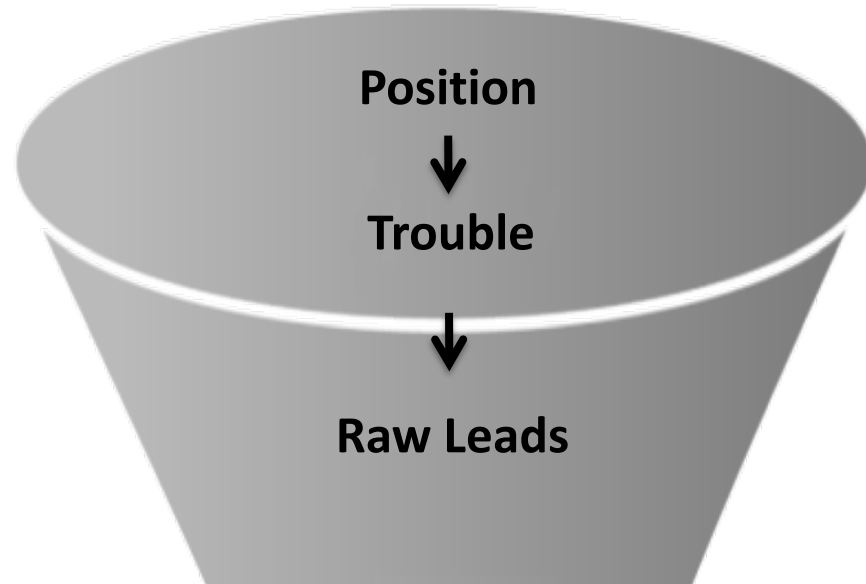
Raw Leads

1. **Get Positioned / Generate Awareness**

- PR
- Social Media
- Website
- Inbound & Outbound Marketing

2. **Trouble Them**

- Thought Leadership
- Website
- Troubling Content
- Inbound & Outbound Marketing

Your objective in the Top of Funnel is to generate **RAW LEADS.**

They're little more than NAMES at this point, but their Buying Journeys have begun.

RevenueTEK

What is the **MID-FUNNEL?**

Nurture

↓

Qualify
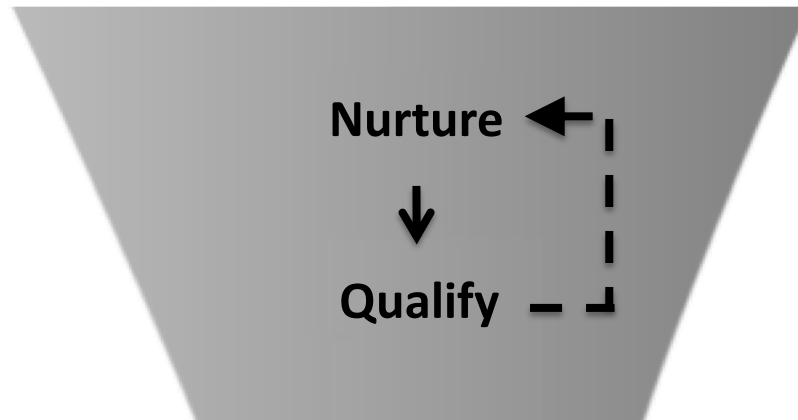
3. Nurture

Because they are so early in their journeys, raw leads need to be nurtured. They're exploring the degrees and dimensions of the problem they are now aware they have. They're researching it, discussing it with their peers – perhaps even looking at who might be able to help them.

But they are not anywhere near ready to buy, and so we nurture them.

4. Qualify

If we nurture properly, we will build our understanding of where they are, what they're thinking – and how badly they're being affected by the problem they have.

If they're hurting badly enough we'll qualify them as MQL's – Marketing Qualified Leads. If they're not, we'll keep nurturing them until they are.

RevenueTEK

How does the MID-FUNNEL work?
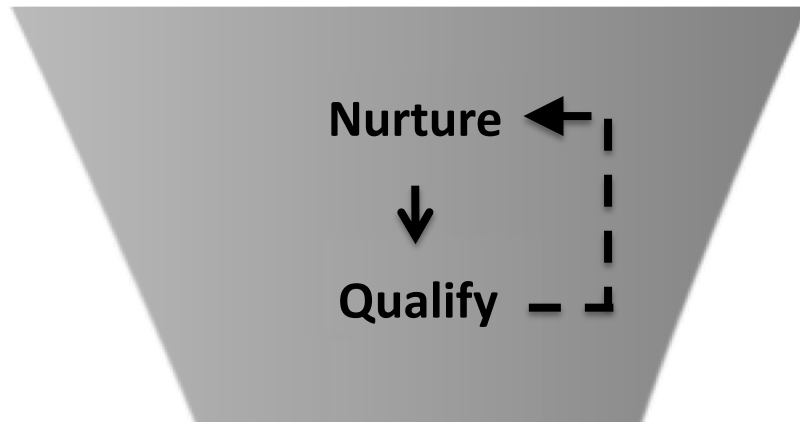
3. Nurture (& Segment)

- Marketing Automation
- Inbound & Outbound Marketing
- Directed Content
- Thought Leadership

4. Qualify

- Marketing Automation
- Lead Tracking
- Lead Scoring

Your objective in the Mid-Funnel is to **NURTURE** the **RAW LEADS** until they become **MARKETING QUALIFIED LEADS.**

This can take some time, so be prepared to be patient. You risk defeating the purpose by pulling leads out of the oven until they're properly cooked!

RevenueTEK

WHAT IS A **LEAD?**

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Marketing and Sales

SHOULD AGREE

on the

CRITERIA

by which an

MQL

becomes an

SQL.

RevenueTEK

Sales accepts SQL's and further qualifies OPPORTUNITIES

RevenueTEK

Most reps CAN'T PROSPECT. Unfortunately - neither can MARKETING!

- The rep skill set to pursue and close opportunities is different to prospecting – good at one invariably means not good at the other

- But reps still waste as much as 30% of their available 2000 selling hours per year prospecting for leads (RevenueTEK Revenue Performance Index 2018)

- 74% of CEO's think Marketing has missed the bus – too focused on"brand" (Fournaise Marketing Group Study 2012)

- Over 80% of sales managers need more leads (RevenueTEK Revenue Performance Index 2018)

RevenueTEK

So most companies are chronically SHORT OF LEADS.

Marketing Responses?

- Advertising? 50% of spend wasted – Google = consideration

- Social? Not consistent or reliable – very hard to run well

- Email marketing? Un-read newsletters, opt-outs driven by low value content, fizzle out eventually

- 80% of collateral unusable by sales reps

- Rep & prospect time wasted by meeting too early in the sales cycle because of poor / non-existent qualification by Marketing

- Prospects do go on and buy – but from someone else (poor lead nurturing by Marketing)

RevenueTEK

Sales tries to FILL THE VOID.

Sales Responses?

- Hire more reps? Expensive, long lag time to productivity, 62% never make target

- More sales training? 90% of skills forgotten within 30-45 days (Sales Executive Council 2016)

- Spend even more on CRM? 80% of installs fail due to poor change management and lack of attention to process.

What to do?

RevenueTEK

The answer…..is LEAD NURTURING.

A *Lead Nurturing Program*

- Pre-qualified leads delivered to reps

- Buyers who now feel they have the pain you solve

- Think you are a credible source of help solving that pain

- Are ready and wanting to talk to a rep

- All for less than half the cost of two of your unproductive sales or marketing people!

RevenueTEK

Align the major steps with the BUYERS' JOURNEY.

Position in Category **(PIC**)

Trouble by Problem **(TBP)**

Events/Webinars

Establish Your Credentials **(EOC)**

Progress buyers along their journey to want to buy from you…

…Until they're ready to talk to a sales person

RevenueTEK
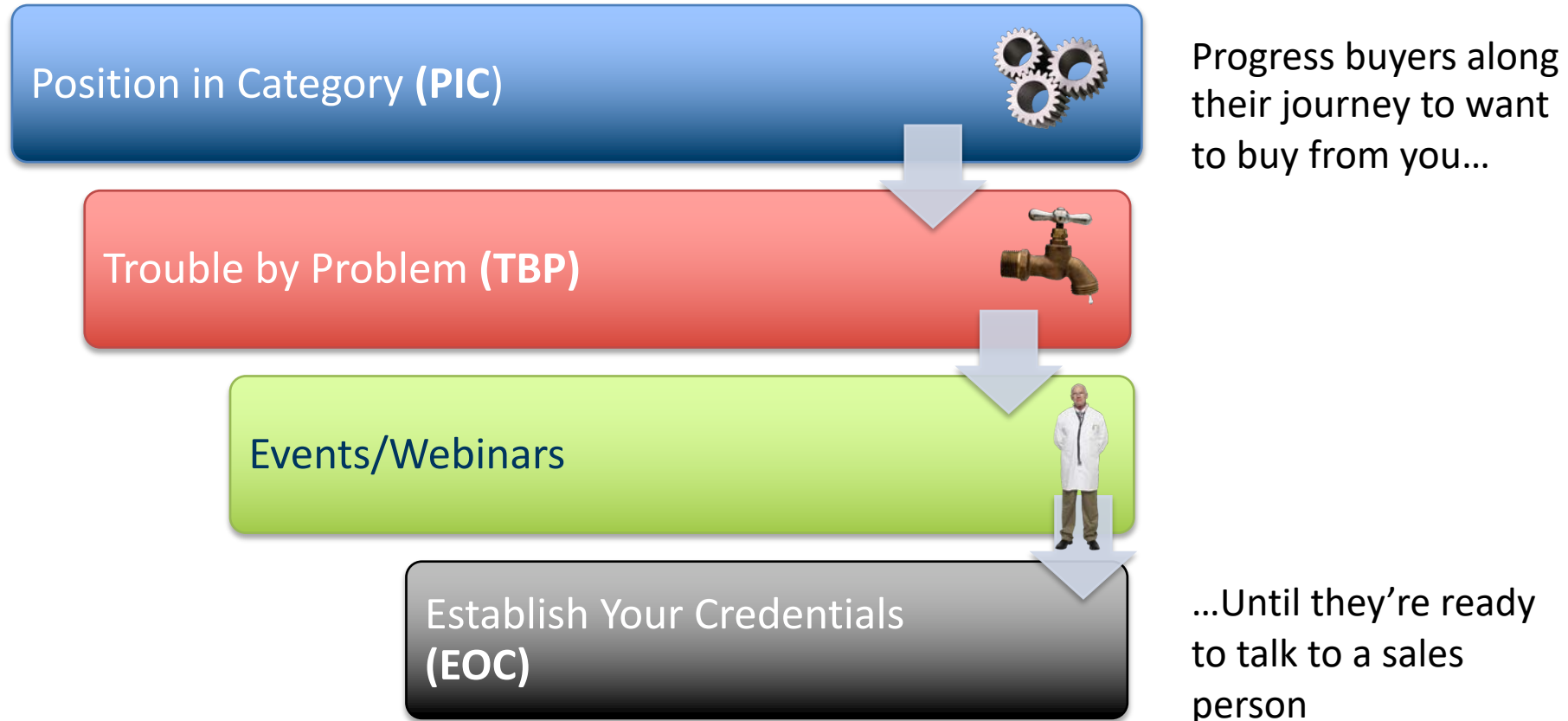
Carefully consider the FULL PROGRAM FLOW

Lets look at just 1 x step

TOF Program - TRACK 1: Position in Category (PIC)
Goal = 1 Download

TRACK 2: Trouble by Problem (TBP)
Goal = 2 Downloads

Event Program - TRACK 1: Workshop/Webinar (Event)
Goal = 1 Attendance

TRACK 2: Establish Our Credentials (EOC)
Goal = 1 Download
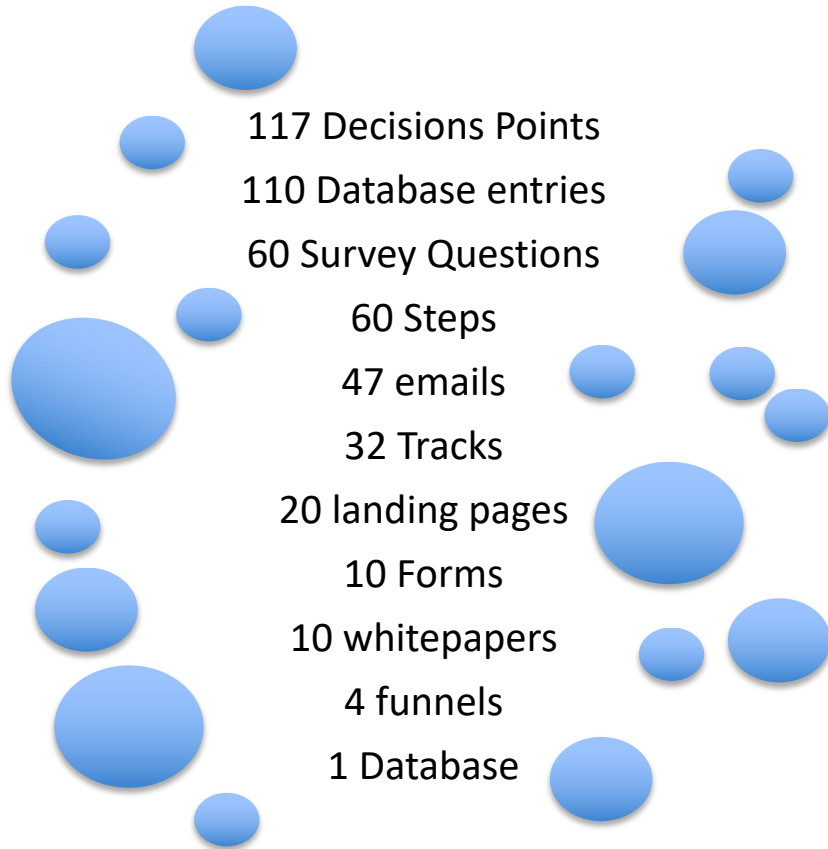
HANDOVER: as Marketing Qualified Lead (MQL)

TOTAL PROGRAM ELEMENTS:
All this adds up to…

RevenueTEK

A Basic Program Contains these Elements:

117 Decisions Points

110 Database entries

60 Survey Questions

60 Steps

47 emails

32 Tracks

20 landing pages

10 Forms

10 whitepapers

4 funnels

1 Database

Marketing Automation software will help with this.

But in addition to the software you will also need….

RevenueTEK

LEAD NURTURING requires these elements

117 Decisions Points
110 Database entries
60 Survey Questions
60 Steps
47 emails
32 Tracks
20 landing pages
10 Forms
10 whitepapers
4 funnels
1 Database

+

Customer Focus
Software Proficiency
Program Management
Business Analyst
Creative Writing
Web Design
Marketing

=

One Program

471 Elements

7+ Skillsets

What is the BOTTOM OF FUNNEL?
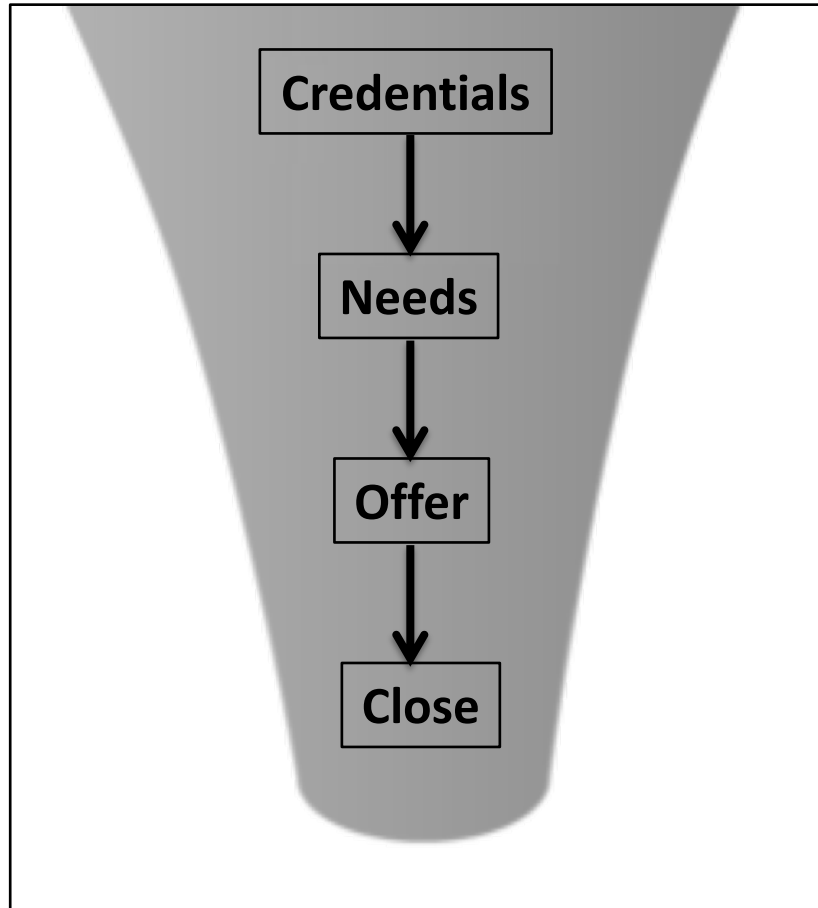
5. Establish Credentials

Before they will trust us to help them further, buyers must understand and believe our credentials for solving their problems.

6. Understand & Define Needs

They know they've got a problem. And they now believe we can help them solve it. Now our buyers need to clearly understand and define what they need to do in order to start solving their problems.

7. Accept Offers / Proposals

Armed with clear definition of their needs, buyers seek offers from providers who can address those needs. If you've managed the process well, one of those providers will be you. If you've done it really well, perhaps only you.

8. Close

Self explanatory!

RevenueTEK

Summary of the REVENUE PROCESS

RAW LEADS

AWARENESS ← → TOP OF FUNNEL

MQL'S

CONSIDERATION ← → MID-FUNNEL

SQL'S

PURCHASE ← → BOTTOM OF FUNNEL

RevenueTEK

5. **Automate**

7. Improve

6. Measure

4. Process

3. Align

2. Design

1. Understand

RevenueTEK
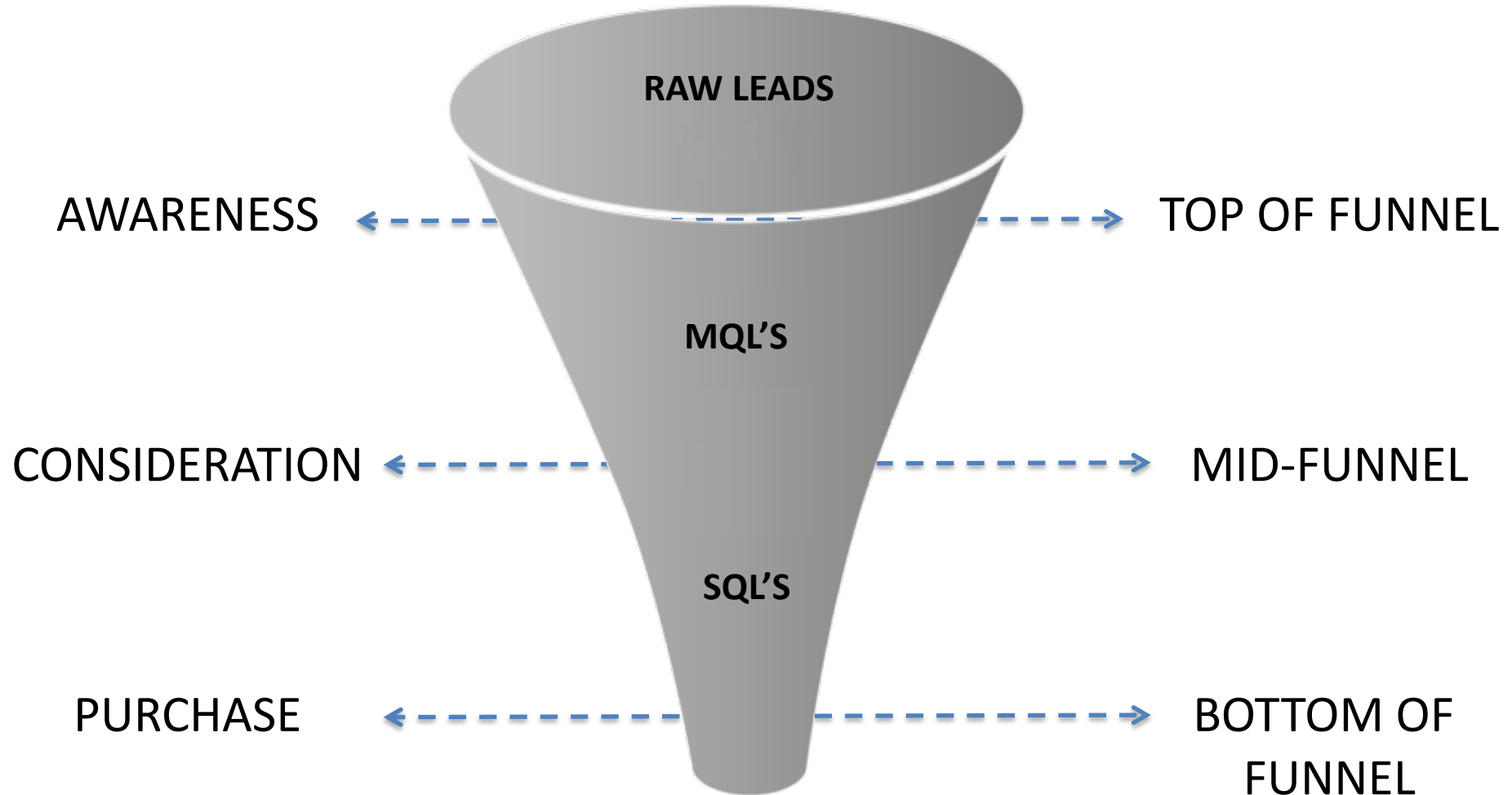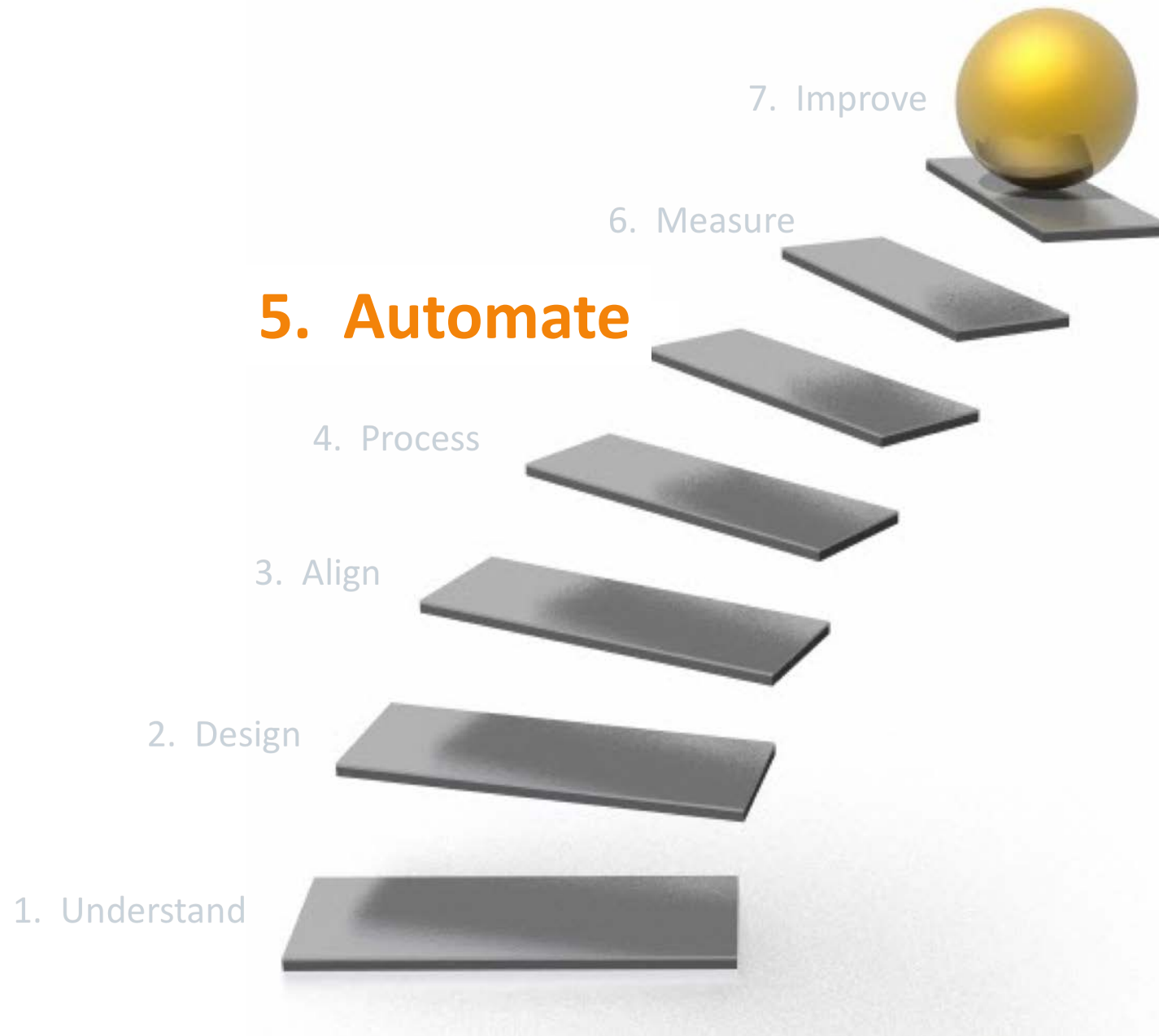
Technology Enables **AUTOMATION** of the Process

RAW LEADS

TOP OF FUNNEL

MQL'S

MID-FUNNEL

SQL'S

BOTTOM OF FUNNEL

DIGITAL MARKETING

MARKETING AUTOMATION

CRM

RevenueTEK

Campaign Management Component - Communications Manager

File View Tools Reports History Help

New ▼ | Expand Gantt View
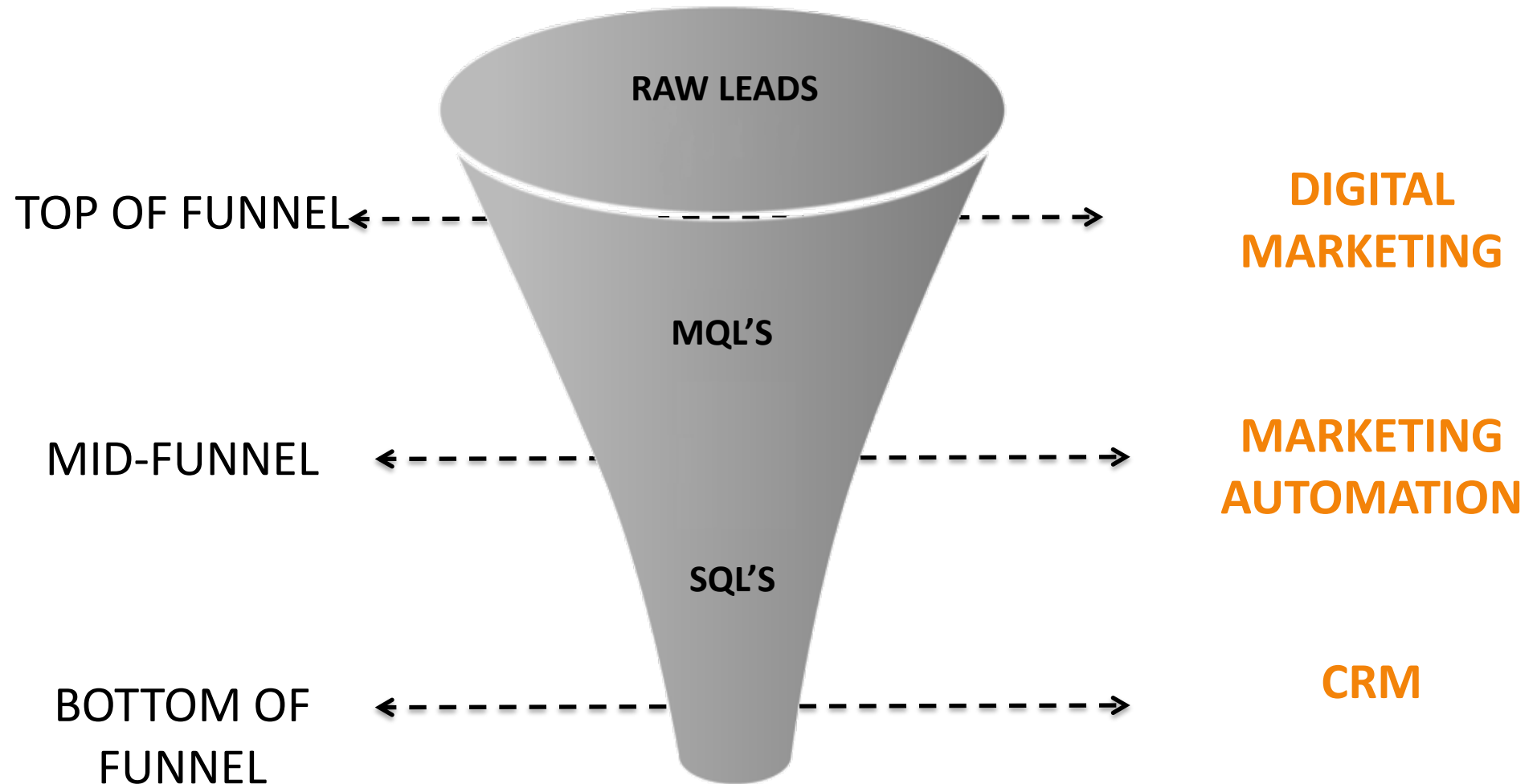
Plan

- Communications Manager
- Data Relationships
- Data Dictionary
- Reporter
- Define Selection
- Waterfall
- Prioritise
- Conflicts

Communications Manager

Timeline Options

Please specify the type of campaigns and date range you wish to view below. Click the refresh button to update the display.

From: 02-Feb-2008 to 02-Nov-2008 in Weeks [Refresh]

☐ Only show my campaigns and communications.

Campaign and Communication View

Campaigns/Communications	Name/Description	Status	Start Date	End Date	Owner
☐ ANZ User Groups 2008					
⊞ EV_UG_2008	Events for ANZ User Groups 20...	Not Authorised	01-Jan-2008	31-Dec-2008	ssalit
☐ Adhoc_2008					
⊞ Additional08	Additional activity for SAS 200...	Not Authorised	01-Jan-2008	31-Dec-2008	ssalit
⊞ GOV_08	Campaigns in the Government ...	Not Authorised	01-Jan-2008	31-Dec-2008	ssalit
☐ Customer Care 2008					
⊞ CustCare2008	Customer Care Program 2008/...	Not Authorised	01-Jan-2008	31-Dec-2008	ssalit
☐ CustomerIntelligence2008					
⊞ CI_2008	Events for Customer Intelligen...	Not Authorised	01-Jan-2008	31-Dec-2008	ssalit
☐ EVENTS_2008					
⊞ GaryCokins08	Gary Cokins Tour on Performan...	Not Authorised	01-Jan-2008	31-Dec-2008	ssalit
☐ Education_2008					
⊞ EDU_2008	Campaigns for Education 2008/...	Not Authorised	01-Jan-2008	31-Dec-2008	ssalit
☐ Project Horizon 2008					
☐ Horizon_2008	Communications for Project Ho...	Not Authorised	01-Jan-2008	31-Dec-2008	ssalit
CXO_Survey_170408	CXO Survey 17th April 2008/CXO Su...	SCHED	17-Apr-2008	31-Dec-2008	ssalit
⊞ MQL_2008	Marketing Qualified Leads in 20...	Not Authorised	01-Jan-2008	31-Dec-2008	ssalit
☐ SASCOM_2008					
⊞ SASCOM_2008	Campaigns for SASCOM 2008/C...	Not Authorised	01-Jan-2008	31-Dec-2008	ssalit
☐ SAS_Briefings_2008					
☐ Briefings_08	SAS Briefings in 2008/SAS Brief...	Not Authorised	01-Jan-2008	31-Dec-2008	ssalit
Analytics_Adel_080408	SAS Briefing on Leveraging Advance...	SCHED	25-Mar-2008	31-Dec-2008	ssalit
Analytics_Bris_130508	SAS Briefing on Leveraging Advance...	SCHED	23-Apr-2008	31-Dec-2008	ssalit
Analytics_Per_100408	SAS Briefing on Leveraging Advance...	SCHED	27-Mar-2008	31-Dec-2008	ssalit
DI_Bris_170408	SAS Briefing on Data Automation Bri...	SCHED	03-Apr-2008	31-Dec-2008	ssalit
DQ_Adel_060508	SAS Briefing on Data Governance A...	SCHED	16-Apr-2008	31-Dec-2008	ssalit
DQ_Can_010508	SAS Briefing on Data Governance C...	SCHED	10-Apr-2008	31-Dec-2008	ssalit
DQ_Mel_020508	SAS Briefing on Data Governance M...	SCHED	10-Apr-2008	31-Dec-2008	ssalit
DQ_Syd_300408	SAS Briefing on Data Governance S...	SCHED	09-Apr-2008	31-Dec-2008	ssalit
Predictive_PM_Adel_270...	SAS Briefing on Predictive Performa...	SCHED	13-Feb-2008	31-Dec-2008	ssalit
Predictive_PM_Can_140...	SAS Briefing on Predictive Performa...	SCHED	29-Jan-2008	31-Dec-2008	ssalit
Predictive_PM_Mel_280208	SAS Briefing on Predictive Performa...	SCHED	14-Feb-2008	31-Dec-2008	ssalit
Predictive_PM_Per_260208	SAS Briefing on Predictive Performa...	SCHED	12-Feb-2008	31-Dec-2008	ssalit
Predictive_PM_Syd_120...	SAS Briefing on Predictive Performa...	SCHED	29-Jan-2008	31-Dec-2008	ssalit
☐ Tech Support 2008					
⊞ Tech_Supp_08	Tech Support 2008/Leads via T...	Not Authorised	18-Mar-2008	31-Dec-2008	ssalit
☐ Whitepapers_2008					
⊞ WP_2008	Responses for Whitepaper Cam...	Authorised	01-Jan-2007	31-Dec-2008	ssalit

Timeline columns: w/c 28-Jan-2008 | w/c 04-Feb-2008 | w/c 11-Feb-20...
Sat 02 | Sun 03 | Mon 04 | Tue 05 | Wed 06 | Thu 07 | Fri 08 | Sat 09 | Sun 10 | Mon 11 | Tue 12 | Wed 13 | Thu 14 | F

Execute
Evaluate
Analysis
Business Utilities
Technical Utilities

synAPse Customer Information (ssaozg) Ready

start | CXO_raw_surv... | 3 Internet Ex... | Calendar - Micr... | Campaign Man... | Joe pictures - ... | Ozguns | 11:26 AM
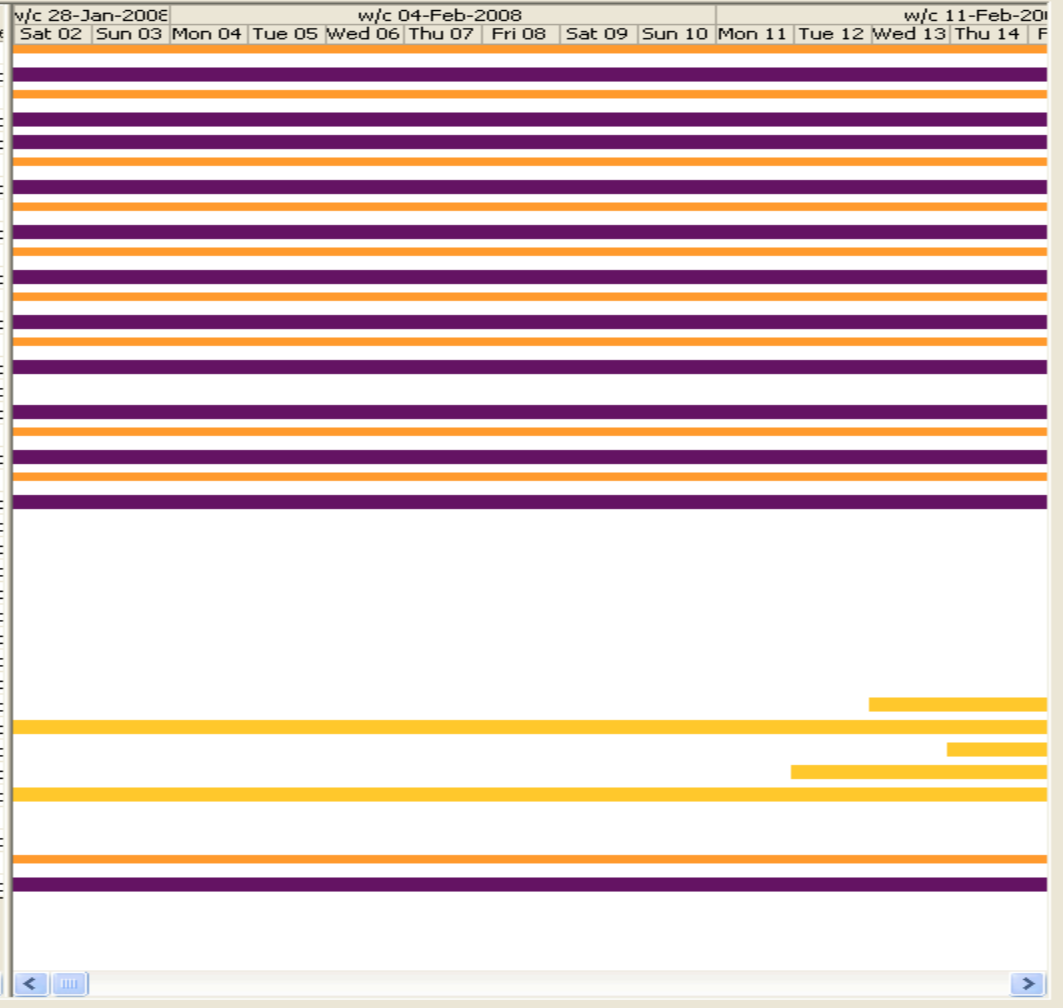
StrategyMix

| KEY DATA | CAMPAIGNS | MARKETING | LEADS | SALES | DASHBOARD | CONTACTS | HELP | SETUP | CUSTOM | LOG OUT |

| LEADS ▾ | MQLs ▾ | LEAD SCORES ▾ | ASSIGN ▾ | CONVERT ▾ | RESELLER LEADS ▾ | PIPELINE REPORTS ▾ |

View Lead Scores

Lead Status: All

Last Update Range From: 02/04/2008   **To:** 02/05/2008

% Score Range From: 50   **To:** 100   GO   EXPORT

38 records

Card	Name	Position	Company	Lead Score	BDM	Last Contact	Lead Statu
	Rochelle Holstein	Retail Credit Support Manager	National Australia Bank Ltd	76%	marketing		Not Qualified
	Alex Ma	Statistics	Department of Immigration	68%	marketing		Not Qualified
	Ekta Nankani	student	uws	68%	marketing		Not Qualified
	David Gee	Director of Business Strategy	Telstra Wholesale	67%	marketing		Not Qualified
	Michael Thompson	Consultant	Department of Education Employment and Workplace Relations	66%	marketing		Not Qualified
	Darren Johnson	Development Manager	HBOS Australia	66%	marketing		Not Qualified
	Leo Zhu	Senior Analyst Mortgages	HSBC Bank Australia Ltd	66%	marketing		Not Qualified
	Lucas Perrett	Business Analyst	Telstra Corporation Ltd	66%	marketing		Not Qualified
	Steven Starr	Manager, Strategy, Planning and Performance	CorpTech	65%	marketing		Not Qualified
	Craig Smith	Business Improvement Manager	Hills Industries	65%	marketing		Not Qualified
	Prapai Piggott	Senior Data Analyst	Health Department of Western Australia	62%	marketing		Not Qualified
	Peter Ortmueller	HR & Training Coordinator	Patience Bulk Haulage	62%	marketing		Not Qualified
	Steven Wojnarowski	Business Intelligence Manager	Victoria University	62%	marketing		Not Qualified
	john racker	ohs manager	biscom	61%	marketing		Not Qualified
	Elias Bampos	Program Manager BI & Data Warehouse	OPTUS	61%	marketing		Not Qualified
	Marlene Daicopoulos	Policy Management Officer	Townsville City Council	61%	marketing		Not Qualified
	Linda Monteith	GM HR	Oaks Hotels and Resorts	60%	marketing		Not Qualified
	Jeff Ryan	Contract Accountant	Paribus Pty Ltd	60%	marketing		Not Qualified

Campaign: Social Media-Related (Create new email | Settings | Reports) HubSpot

STATUS	SUBJECT LINE	TIMING	
On (Turn off)	6 Reasons Social Media Helps Grow Business Unique clicks: 2.7% ... more	Day 1	Edit email Preview Delete
On (Turn off)	7 Twitter Ideas to Improve Your Marketing & PR Unique clicks: 2.04% ... more	Day 3	Edit email Preview Delete
On (Turn off)	Help - My Twitter Handle is Taken Unique clicks: 0.63% ... more	Day 5	Edit email Preview Delete
On (Turn off)	Use Twitter to Monitor, Follow & Engage Unique clicks: 4.41% ... more	Day 10	Edit email Preview Delete
On (Turn off)	5 Steps to Monitor Social Media on Your Time Unique clicks: 2.86% ... more	Day 15	Edit email Preview Delete

RevenueTEK

7. Improve

6. **Measure**

5. Automate

4. Process

3. Align

2. Design

1. Understand

RevenueTEK
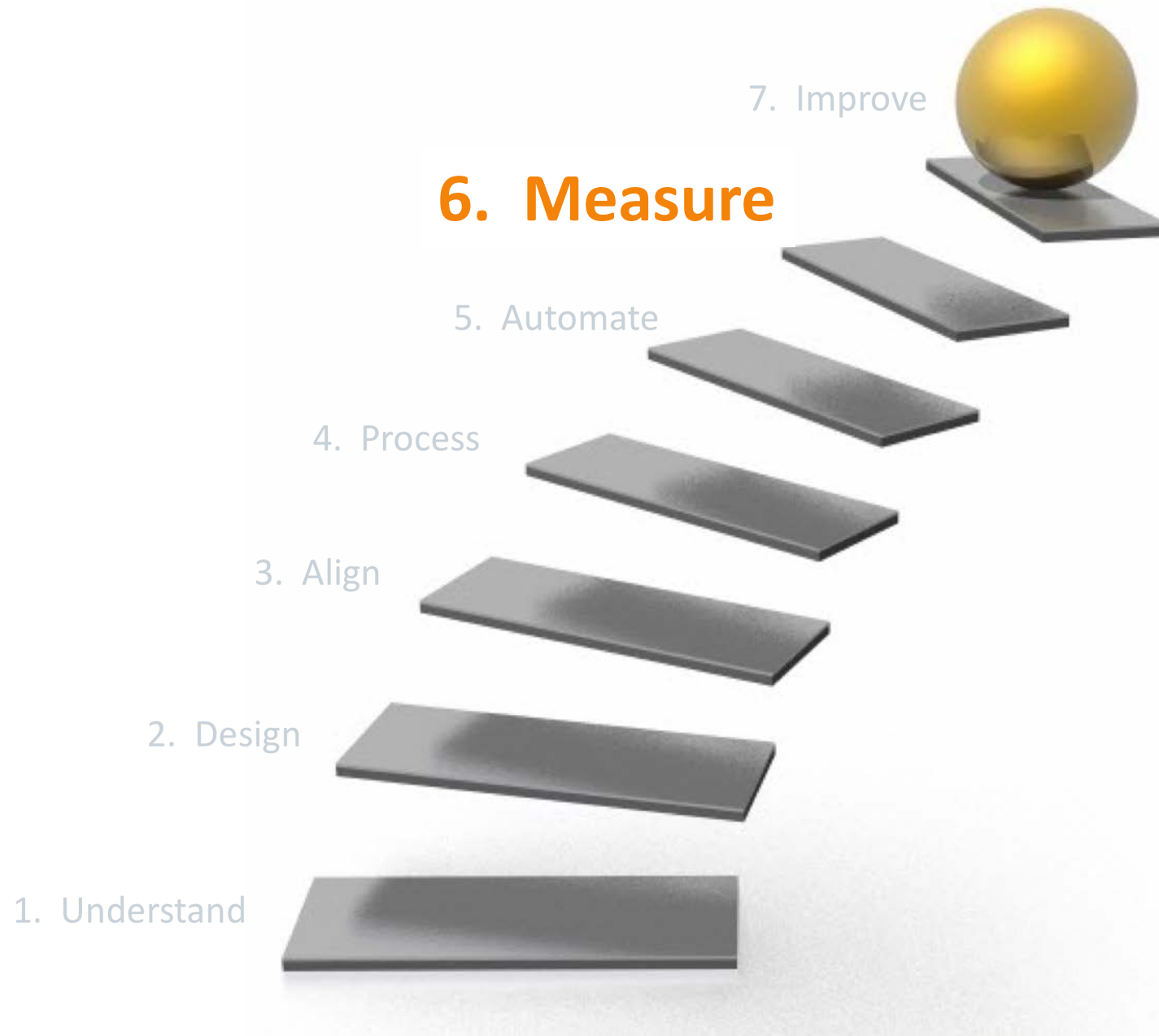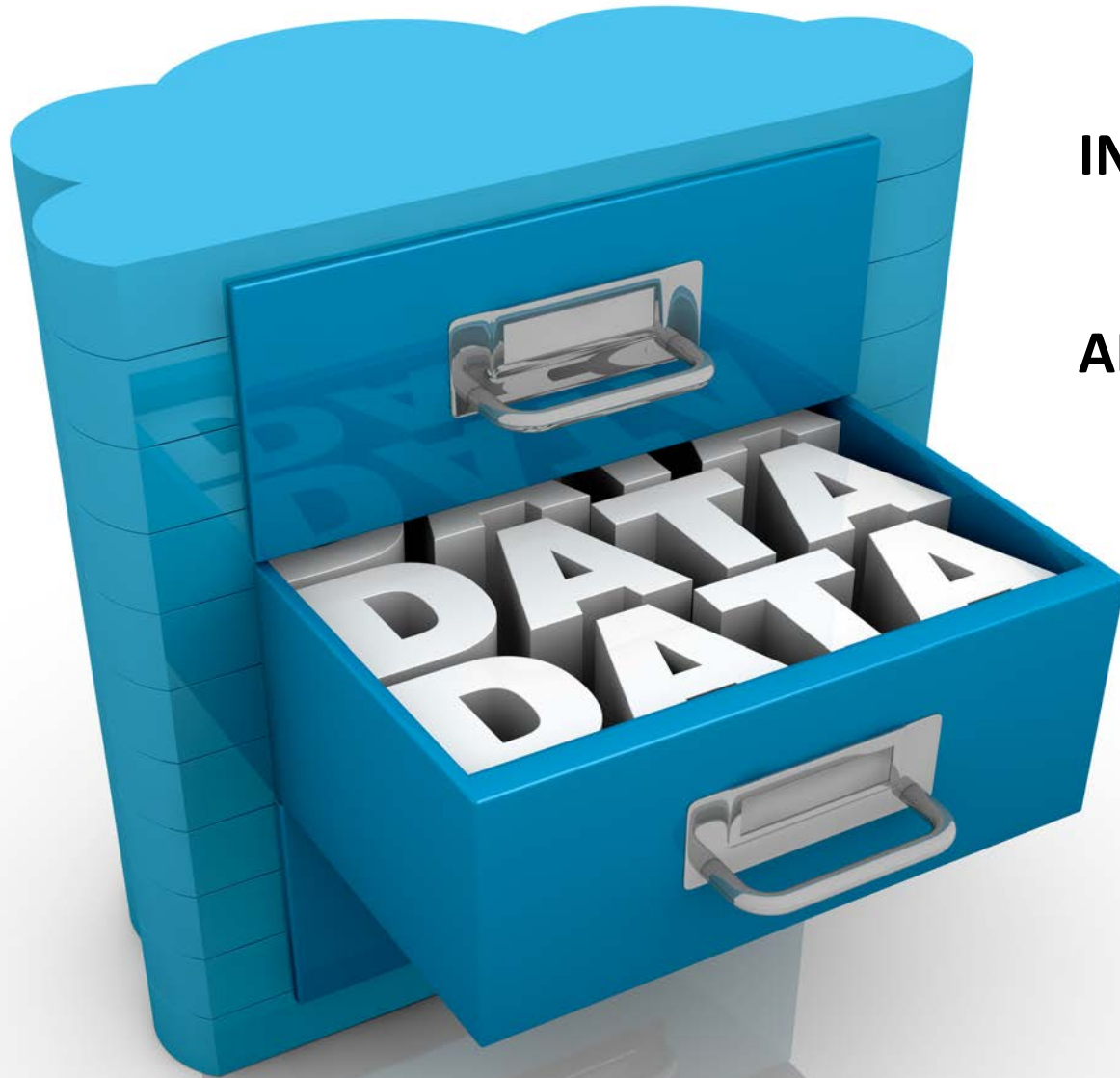
IN GOD WE TRUST.

ALL OTHERS BRING DATA!

RevenueTEK

Identify Your KEY PROGRESSION METRICS

TOP OF FUNNEL

MID-FUNNEL

BOTTOM OF FUNNEL
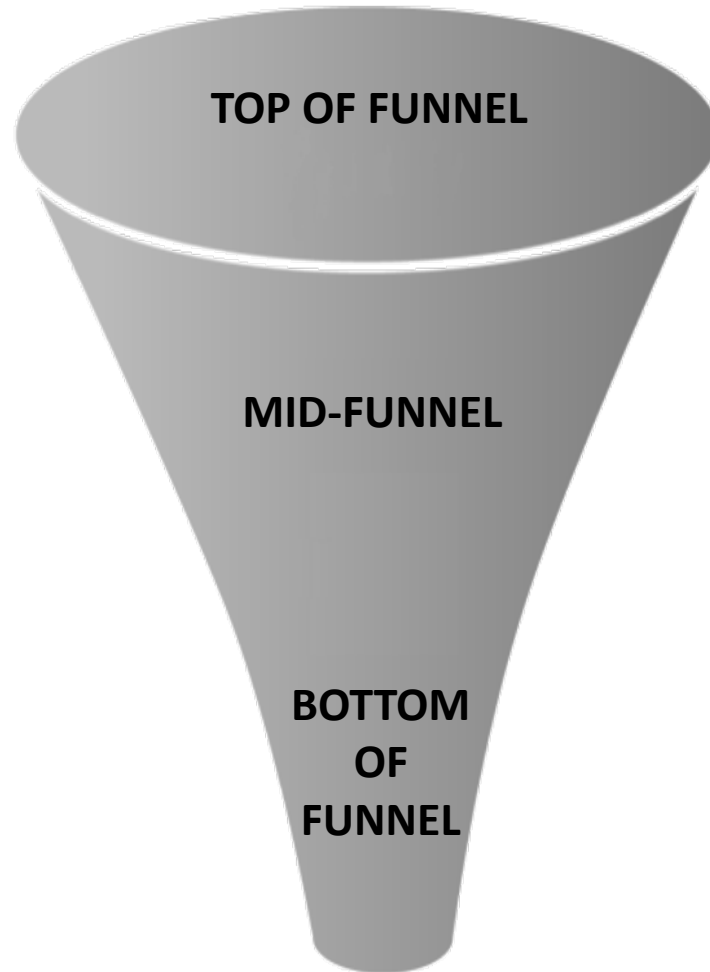
Conversion of **LEADS** to **APPOINTMENTS?**

↓

Conversion of **APPOINTMENTS** to **OFFERS?**

↓

Conversion of **OFFERS** to **CLOSURES?**

RevenueTEK

Use PREDICTIVE ANALYTICS to manage the FUTURE – not just the present
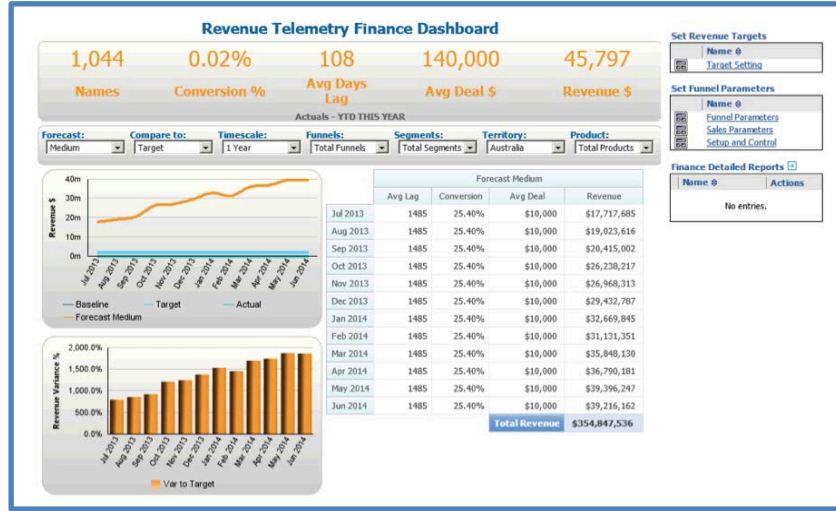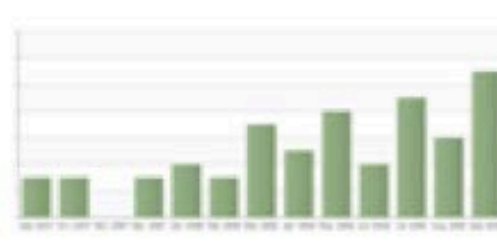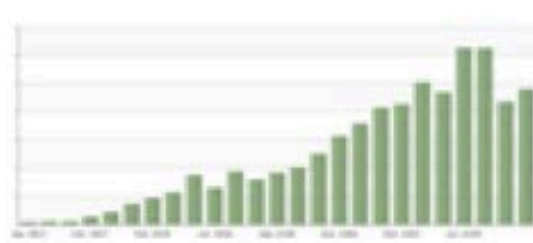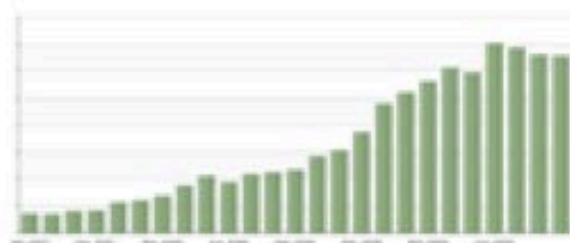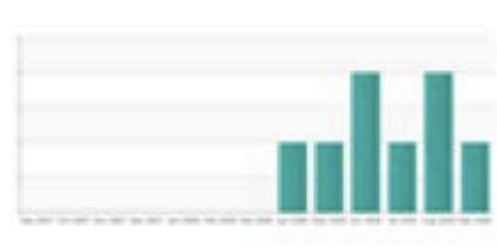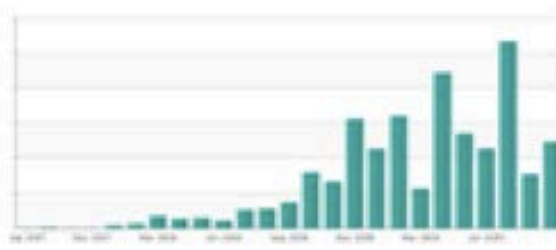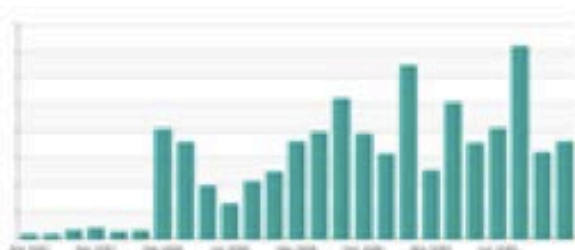
SITE	VISITS ▼	VISIT TO LEAD	LEADS	LEAD TO CUSTOMER	CUSTOMERS	VISIT TO CUSTOMER
Twitter	3,964	4.2%	168	2.4%	4	.1%
LinkedIn	3,162	9.6%	303	1.7%	5	.16%
Facebook	3,145	8.9%	281	1.8%	5	.16%
StumbleUpon	355	.28%	1	0%	0	0%
Delicious	262	1.1%	3	0%	0	0%
YouTube	138	2.9%	4	0%	0	0%
SlideShare	136	4.4%	6	17%	1	.74%
Wikipedia	57	7%	4	0%	0	0%
Ning	43	7%	3	0%	0	0%

Leads from Social Media
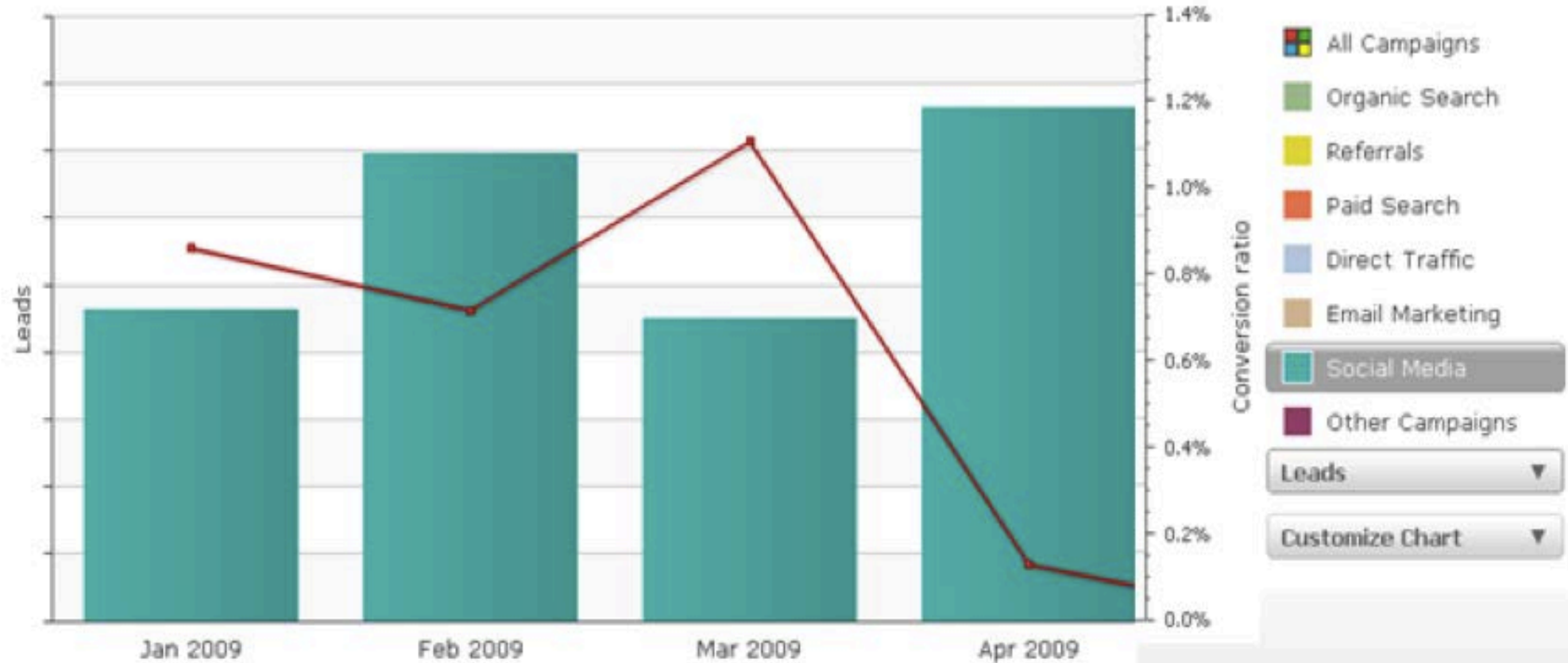
Only by measuring the **CONVERSION THROUGHPUT** and **VELOCITY** of your pipeline(s) can you identify what is working, what isn't working – and where the **BLOCKAGES** are. Once you know where they are, you can act to rectify them.

	Jan 2012	Feb 2012	Mar 2012	Apr 2012	May 2012	Jun 2012	Jul 2012	Aug 2012	Sep 2012	Oct 2012	Nov 2012	Dec 2012	Total 2012	Total 2013	Total 2014
Funnel Input	1,000	1,000	400	400	200	200	200	100	100	0	0	0	3,600	0	7,800
Position in Category	258	366	345	270	222	184	191	120	102	67	44	31	2,199	72	4,152
Identify Problem	41	95	158	153	117	97	91	74	53	42	31	21	974	48	1,705
Qualify & Prioritise	5	53	103	72	97	93	82	59	48	45	29	22	709	56	1,159
Establish Credentials	61	11	39	57	54	52	61	61	45	38	29	25	533	64	701
Define Need	20	68	21	69	82	83	72	105	112	116	108	113	969	967	1,420
Propose Solution	13	25	8	27	31	32	27	39	42	43	40	42	370	355	539
Prove Concept	0	0	5	11	12	24	32	34	28	40	44	39	268	372	497
Defeat Competition	20	0	5	11	12	18	34	26	33	33	37	41	270	379	486
Obtain Mgmt Approval	5	0	1	3	3	4	9	7	8	8	9	10	68	95	121
Obtain Mandate	2	5	0	2	4	2	4	8	7	8	7	8	58	100	112
Deliver	2	5	0	2	4	2	4	8	7	8	7	8	58	100	112
Grow	2	5	0	2	4	2	4	8	7	8	7	8	58	100	112
Predicted Revenue	50,000	125,000	0	47,631	90,202	57,342	91,824	197,895	182,855	209,587	184,533	202,638	1,439,508	2,985,797	3,913,584
Predicted Meetings	122	161	61	158	186	225	262	325	362	369	351	373	2,954	2,938	4,153

RevenueTEK

WHAT IS STOPPING YOU FROM
INCREASING YOUR SALES BY 100%?

RevenueTEK

A.	Lead to Appointment (Top of Funnel)	35%	IMPROVE BY **5%** =	40%
B.	Appointment to Offer (Mid-Funnel)	35%	IMPROVE BY **5%** =	40%
C.	Offer to Close (Botton of Funnel)	20%	IMPROVE BY **10%** =	30%
D.	End-to-End Conversion (AxBxC)	2.45%		4.80%
E.	Sales	$20,000,000		$39,183,673

INCREMENTAL IMPROVEMENTS at each stage of the Funnel can result in dramatic increases in End-to-End Revenue Performance.

Assuming your company was operating at the average Australian conversion benchmarks, 5% Improvements at Top and Mid and 10% at Bottom of Funnel will drive a **96% OVERALL INCREASE** in revenue.

RevenueTEK

Would an investment equal to **.5% OF SALES** be worth it for that?

RevenueTEK

E.	Sales	$20,000,000	$39,183,673
F.	Cost of Sales	$13,200,000	$25,861,224
G.	Gross Margin (E-F)	$6,800,000	$13,322,449
	Gross Margin %	34%	34%
H.	Overheads	$5,800,000	$6,800,000
J.	EBITDA (G-H)	$1,000,000	$6,522,449
K.	Value Multiple	4	4
L.	Valuation (JxK)	$4,000,000	$26,089,796

552%

RevenueTEK

1. **WHERE ARE WE NOW?**

   - What's working well?
   - What's holding us back?
   - Where are the opportunities?
   - What are the risks?

2. **WHAT SHOULD WE DO?**

3. **HOW DO WE START?**

RevenueTEK

Revenue Performance DIAGNOSTIC

You need to start with as accurate and complete a picture of your current position, capabilities and risks as you can afford to prepare.

If you start with rubbish, you'll end with rubbish.

Be careful about running initial diagnostics on your current revenue systems yourself.

If you had a pain in your head that wouldn't go away, would you diagnose yourself – or call a doctor for an MRI?

RevenueTEK

The skills and competencies of your MANAGEMENT and PEOPLE will be critical.

Even the best F1 car needs a highly capable driver.

Do your people have **"the Right Stuff"** to drive the machine you're building for them?

Participants	Prospect Engagement	Credential Positioning	Need Identification	Solution Proposal	Concept Validation	Overcoming Objections	Closing	Following Up	Totals
Participant 1	45	37	95	90	65	90	21	82	65.6
Participant 2	82	34	41	65	78	90	80	60	66.3
Participant 3	76	75	60	78	90	90	39	81	73.6
Participant 4	31	28	41	85	60	75	38	82	55.0
Participant 5	34	75	81	92	78	90	80	98	78.5
Participant 6	38	34	61	68	80	80	60	80	62.6
Participant 7	46	84	85	80	56	68	40	98	69.6
Participant 8	45	43	59	56	43	40	61	43	48.8
Participant 9	42	38	58	90	90	90	63	83	69.3
	48.8	49.8	64.6	78.2	71.1	79.2	53.6	78.6	65.5

Understanding your current position and capabilities means you can MOVE THE RIGHT DIALS in the shortest possible time.

From this.....

....To this

RevenueTEK

Then build a REVENUE BLUEPRINT for the future

…..and a **CLEAR PLAN** for **EXECUTING** that Blueprint.

Including all the right PREDICTIVE METRICS and DASHBOARDS to make sure you stay on track
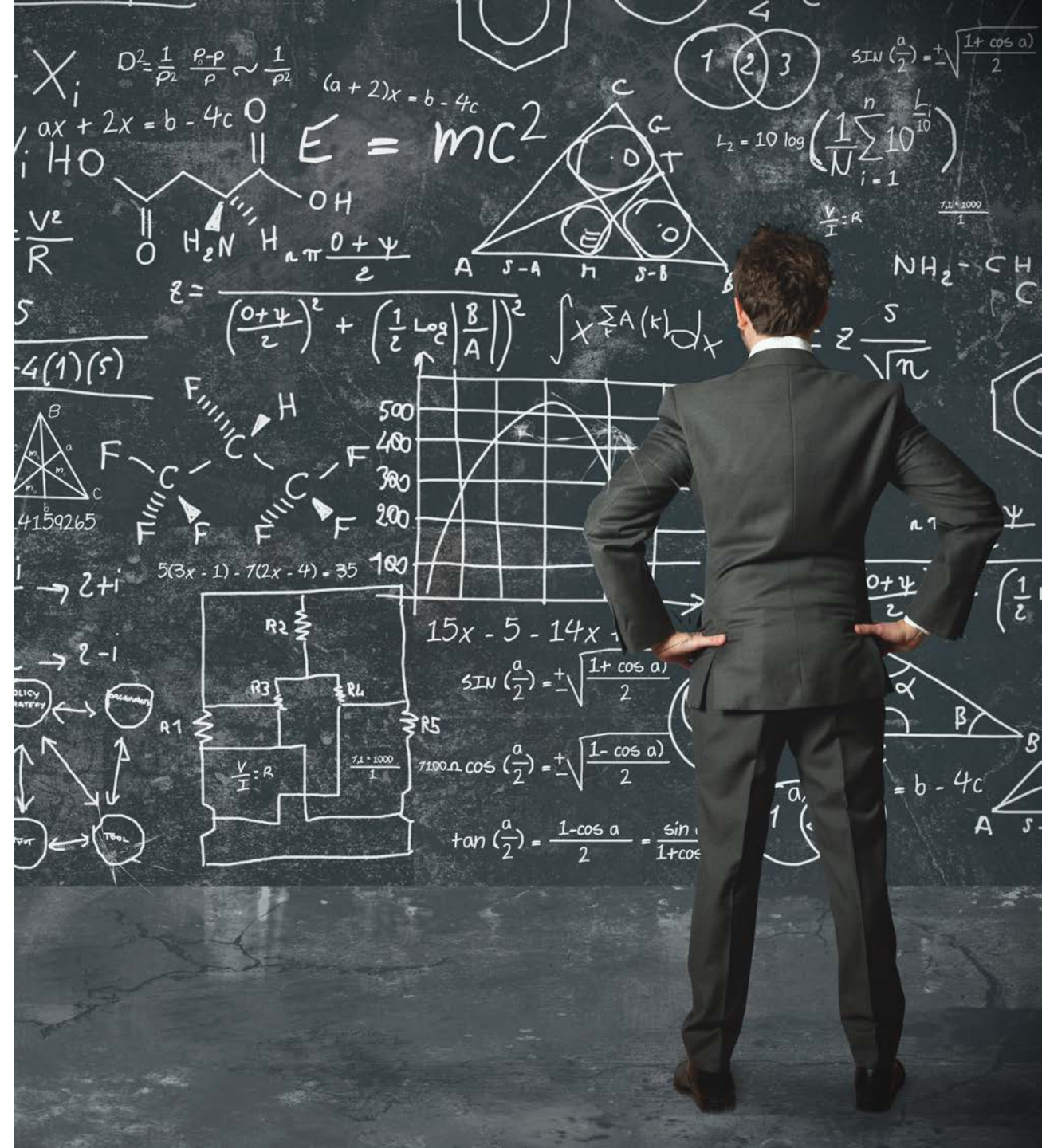
UNBLOCKING
YOUR
PIPELINE

RevenueTEK

To unblock your pipeline, you need to the right measures to know exactly what's blocked and how badly.
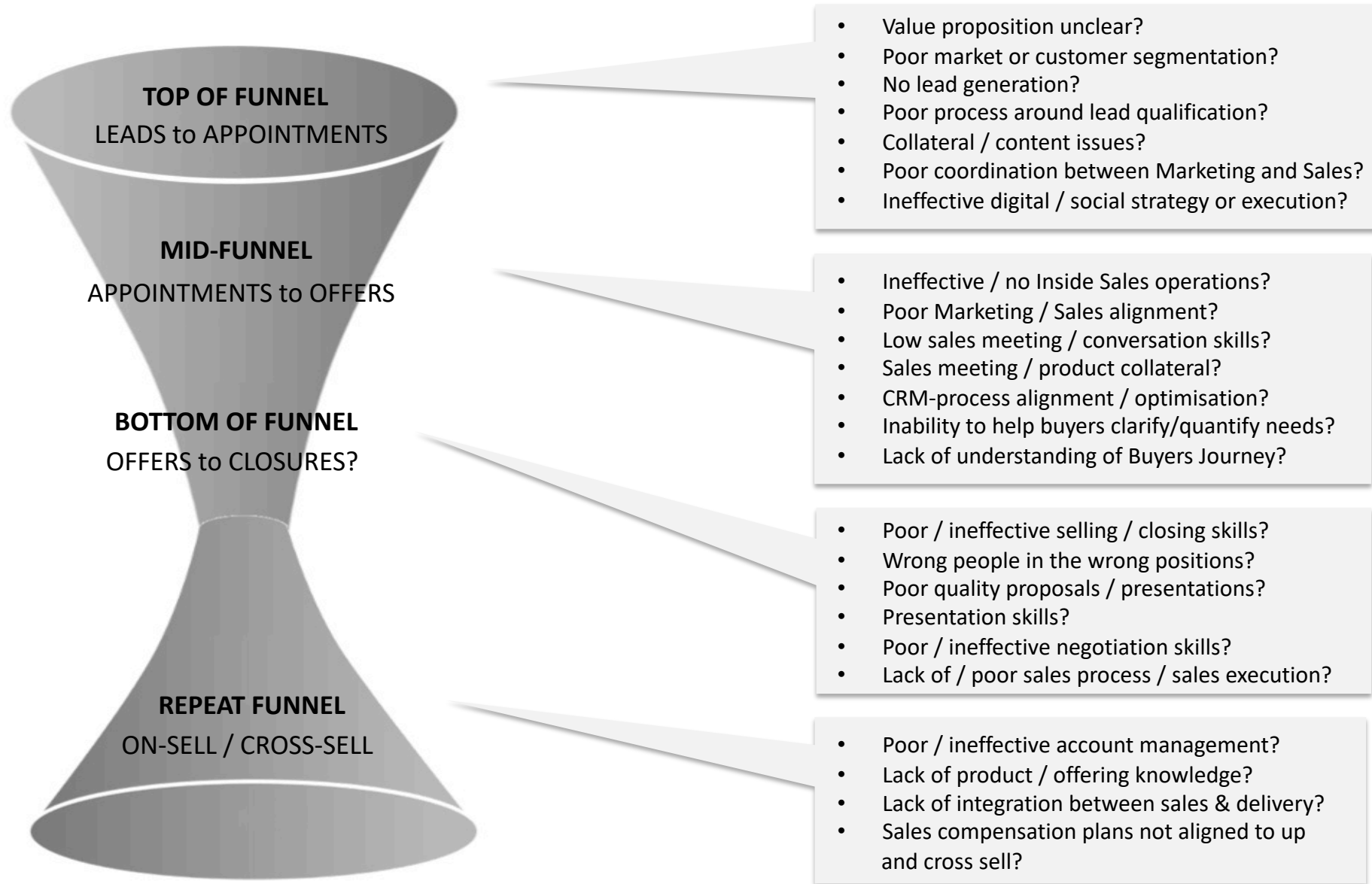
Otherwise – you're guessing!

If you're lucky you'll be right. If you're not you'll waste your money and resources.

You might even make it worse…
MUCH WORSE!

RevenueTEK

Accurate MEASUREMENT and ANALYTICS highlights ROOT CAUSES which then inform the appropriate REMEDIAL ACTIONS

TOP OF FUNNEL
LEADS to APPOINTMENTS

- Value proposition unclear?
- Poor market or customer segmentation?
- No lead generation?
- Poor process around lead qualification?
- Collateral / content issues?
- Poor coordination between Marketing and Sales?
- Ineffective digital / social strategy or execution?

MID-FUNNEL
APPOINTMENTS to OFFERS

- Ineffective / no Inside Sales operations?
- Poor Marketing / Sales alignment?
- Low sales meeting / conversation skills?
- Sales meeting / product collateral?
- CRM-process alignment / optimisation?
- Inability to help buyers clarify/quantify needs?
- Lack of understanding of Buyers Journey?

BOTTOM OF FUNNEL
OFFERS to CLOSURES?

- Poor / ineffective selling / closing skills?
- Wrong people in the wrong positions?
- Poor quality proposals / presentations?
- Presentation skills?
- Poor / ineffective negotiation skills?
- Lack of / poor sales process / sales execution?

REPEAT FUNNEL
ON-SELL / CROSS-SELL

- Poor / ineffective account management?
- Lack of product / offering knowledge?
- Lack of integration between sales & delivery?
- Sales compensation plans not aligned to up and cross sell?

RevenueTEK

As opposed to **GUT FEEL, GUESSWORK** and **PROBLEMATIC RESULTS** CEO's put with today.

RevenueTEK

RevenueTEK

www.revenuetek.com